

| OFFICE USE ONLY                     |   |
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| Date of validation event:           | 25 January 2019   |
| Date of approval by Academic Board: | 15 July 2019  |
| Approved Validation Period:         | Jan 19-Jan23  |
| Date and type of revision:          | Campus based delivery version approved by APSC 30 <sup>th</sup> January 2020. Separate programme spec created with separate module codes.<br>23 <sup>rd</sup> Sept 2020: addition of Advanced Practice routes.<br>Two intakes per year: Sept and Jan/Feb<br>April 2021 – addition of partner site MBS College delivering MBA along with Marketing and HRM routes<br>April 2021 – addition of partner site Global Pathways Academy delivering MBA all routes<br>May 2021 – additional intake point in June |



## PROGRAMME SPECIFICATION

When printed this becomes an uncontrolled document. Please check the Programme Directory for the most up to date version by clicking [here](#).

### Enter Programme Title(s)

**MBA**

**MBA Marketing**

**MBA Human Resource Management**

**MBA Finance**

**MBA Project Management**

**MBA Healthcare Management**

**MBA Entrepreneurship**

**MBA with Advanced Practice**

**MBA Marketing with Advanced Practice**

**MBA Human Resource Management with Advanced Practice**

**MBA Finance with Advanced Practice**

**MBA Project Management with Advanced Practice**

**MBA Healthcare Management with Advanced Practice**

**MBA Entrepreneurship with Advanced Practice**

**Internal Programme Title(s)** *(if different to the title on the certificate)*

1

**Awarding body**

Glyndwr University

2

**Programme delivered by**

Glyndwr University Wrexham

|   |  |
|---|--|
|   | Sri Lanka Institute of Marketing (see Appendix 1)<br>MBS College (see Appendix 2)<br>Global Pathways Academy (see Appendix 3)  |
| 3 | <b>Location of delivery</b><br><br>Glyndŵr University Wrexham, Plas Coch Campus<br>Sri Lanka Institute of Marketing, Sri Lanka<br>MBS College, Greece<br>Global Pathways Academy, various sites see Appendix 3   |
| 4 | <b>Faculty/Department</b><br><br>Faculty of Social and Life Sciences   |
| 5 | <b>Exit awards available</b><br><br>MBA<br>MBA Marketing<br>MBA Human Resource Management<br>MBA Finance<br>MBA Project Management<br>MBA Healthcare Management<br>MBA Entrepreneurship<br>PG Diploma Business Administration<br>PG Diploma Business Administration Marketing<br>PG Diploma Business Administration Human Resource Management<br>PG Diploma Business Administration Finance<br>PG Diploma Business Administration Project Management<br>PG Diploma Business Administration Healthcare Management<br>PG Diploma Business Administration Entrepreneurship<br><br>PG Diploma Business Administration with Advanced Practice<br>PG Diploma Business Administration Marketing with Advanced Practice<br>PG Diploma Business Administration HRM with Advanced Practice<br>PG Diploma Business Administration Finance with Advanced Practice<br>PG Diploma Business Administration Project Management with Advanced Practice<br>PG Diploma Business Administration Healthcare Management with Advanced Practice<br>PG Diploma Business Administration Entrepreneurship with Advanced Practice<br><br>PG Certificate Business Administration |
| 6 | <b>Professional, Statutory or Regulatory Body (PSRB) accreditation</b><br><br>N/A<br><b>This information is correct at the time of validation, please refer to the PSRB register for current accreditation status.</b>   |
| 7 | <b>Please add details of any conditions that may affect accreditation (e.g. is it dependent on choices made by a student?) eg. completion of placement.</b><br><br>N/A   |
| 8 | <b>JACS3 / HECoS codes</b><br><br>N100/100079  |

|    |   |
|----|---|
| 9  | <b>UCAS code</b>  |
|    | N/A   |
| 10 | <b>Relevant QAA subject benchmark statement/s</b>   |
|    | Masters degrees in Business and Management (June 2015)  |
| 11 | <b>Mode of study</b>  |
|    | Full & part time; Part-time option only available to Home/EU students   |
| 12 | <b>Normal length of study for each mode of study</b>  |
|    | Standard route:<br>Full-time – 12 months<br>Part-time – 36 months<br>Advanced Practice route:<br>Full-time – 20 months<br>Part-time – 40 months |
| 13 | <b>Language of study</b>  |
|    | English   |
| 14 | <b>The following University Award Regulations apply to this programme</b>   |

- General Regulations and Definitions
- Regulations for Bachelor Degrees, Diplomas, Certificates and Foundation Degrees
- Regulations for Taught Masters Degrees
- Regulations for Taught Masters Degrees taught entirely by online distance learning
- Regulations for Integrated Masters Degrees
- Regulations for Masters of Research
- Regulations for Professional Graduate Certificate in Education
- Regulations for Postgraduate Certificate in Education
- Regulations for Certificate in Education
- Regulations for Graduate Diploma Graduate Certificate
- Regulations for BTEC Higher National Qualifications
- Regulations for Glyndŵr University Certificate of Attendance, Glyndŵr University Certificate of Continuing Education, Glyndŵr University Professional Certificate
- Regulations Glyndŵr University English Language Test

## 17 Criteria for admission to the programme

### Standard entry criteria

Entry requirements are in accordance with the University's admissions policy [click here](#)

The University's entry requirements are set out at <http://www.glyndwr.ac.uk/en/Undergraduatecourses/UCASstariffchange2017/>

Normally, a good first honours degree (2:2 or above) plus two years' postgraduate experience, plus relevant English Language policy criteria.

Exceptionally, applicants without a first degree who can evidence extensive relevant experience of more than two years in a relevant professional role(s) may be considered. This experience must have taken place within the last 5 years. Such applicants may be subject to additional selection criteria at the University's discretion.

These figures are intended as a general guide. Each application is considered individually.

International entry qualifications are outlined on the [National Academic Recognition and Information Centre \(NARIC\)](#) as equivalent to the relevant UK entry qualification.

In addition to the academic entry requirements, all applicants whose first language is not English or Welsh must demonstrate English language proficiency.

European students are able to provide this evidence in a number of ways (please see <http://www.glyndwr.ac.uk/en/Europeanstudents/entryrequirements/> for details), including IELTS.

International students require a UKVI Approved Secure English Language Test (SELT) (please see <http://www.glyndwr.ac.uk/en/Internationalstudents/EntryandEnglishLanguageRequirements/> for details).

### DBS Requirements

None required for this programme

### Suitability for Practice Procedure

None required for this programme

### Non-standard entry criteria and programme specific requirements

As above

## 18 Recognition of Prior (Experiential) Learning

Applicants may enter the programme at various levels with Recognition of Prior Learning (RPL) or Recognition of Prior Experiential learning (RPEL) in accordance with the [University General Regulations](#). Any programme specific restrictions are outlined below

### Programme specific restrictions

None

## 19 Aims of the programme

Throughout the programme of study, the emphasis is founded on the application of theoretical knowledge to business scenarios and problems where an operational solution is sought. In order to achieve this outcome, the aims of the programmes are:

1. To enable students to study a major-subject programme with closely related pathways and focus on particular aspects of a broad subject area in which they have prior knowledge or experience through previous study or employment and understand how the boundaries of new knowledge are expanded through research.
2. To enable students to develop an in depth knowledge of a new subject or field of study and acquire a critical awareness of current issues and developments in the subject.
3. To train students in a range of techniques and systematic procedures that are required when conducting academic research linked to the subject area of business and management.
4. To encourage critical skills, a knowledge of professional responsibility, integrity and ethics together with the ability to reflect on personal progress as a learner and undertake independent study.
5. To provide supervision to students in the development of a research proposal within an area of individual interest and subsequently undertake an extended piece of research that includes a critical review of existing literature or other scholarly outputs that makes up a significant proportion of the programme's assessments and may be more specialised in an area of employment or practice related to a particular profession.
6. To equip students with a range of techniques and methods applicable to professional activities and skill possession as a means of enhancing future employment prospects through the demonstration of originality and creativity in making sound judgements in the absence of complete data.
7. To support effective communication, the exercise of initiative, self-direction and autonomy.
8. For programmes with Advanced Practice option: To enable students to advance their knowledge and skills in terms of professional and personal development in the workplace from a practitioner's perspective.

## 20 Distinctive features of the programme

1. The MBA Programmes use a modular delivery pattern, which encompasses a framework of eight 15 credit modules depending on the subject route before moving on to the three core research and Dissertation modules.
2. They develop the individual profile of the student and incorporate several instances where the student is able to analyse contemporary business situations to provide judgements and solutions which reflect organisational procedures.
3. The programmes have been designed to draw upon The Institute of Directors Competency Framework which incorporates distinctive areas of knowledge, skills and mind-set traits which contribute to effective performance at a senior level within an organisation.
4. There is a mix of traditional 'hard core' academic business Master's modules consisting of Strategy, Finance, Marketing and HRM which continue to be the foundation for this type of programme. The programme routes offer other modules, drawing on a wide range of bodies of knowledge, which reflect the context within which an organisation is required to trade. The outcome is a rounded business outlook with insights into corporate governance, environmental concerns, marketing and HRM perspectives within a framework of effective and critical reflective practice
5. The inclusion of the Marketing route is particularly distinctive and is readily embedded within the programme. The overarching teaching and learning strategy which encompasses current business issues together with issues arising within the students' workplaces, if, and where appropriate. This ensures the three-fold framework of skills, mind-set and knowledge are oriented towards this particular body of knowledge throughout the duration of the taught element of the programme for students electing to take this route. When progressing to the dissertation route there would be a clear expectation for the student's research questions to focus on a topic that would benefit from research into Marketing.
6. Similarly, the HRM route is of increasing relevance where people are the foundation of a vibrant world economy and requires a mind-set that is supported by an understanding of HRM practices where transferable business knowledge and key management skills are important. During the generic taught modules students will be encouraged and supported to bring HRM issues into classroom debate as a pre-cursor to including and emphasising current issues in their assignments. When reaching the dissertation stage, again there would be a clear expectation that HRM students would base their dissertations on a research topic that is of international relevance.
7. MBA Finance is aimed at professionals building a career within finance, accounting and corporate social responsibility roles. This innovative programme is also for highly motivated achieving graduates with the relevant experience looking to become financial leaders in their field. Students will be

encouraged to adopt and understand the necessary skills to identify and assess key financial concepts and use financial and modelling tools to solve complex business problems. In addition, they will be able to select and apply relevant insightful corporate valuation methods and assess financial objectives and performance. Consequently, this course prepares candidates for such roles and whereby candidates can enhance their analytical skills in international finance, economics and investment management.

8. MBA Project Management is aimed at graduates who wish to pursue a career in Project Management or enhance their project management skills. The course is designed to equip the student with a set of analytical skills for planning and managing projects as well as forecasting risk and economic data analytics. An MBA in Project Management is a particularly attractive asset to employers in engineering, construction, and information science, to name a few. The program educates students in planning for and achieving the most streamlined applications for a company. Global industries need people who understand on-the-ground issues such as supply chain management, and can demonstrate the communication skills required to lead productively.
9. MBA Healthcare Management is intended for clinical leadership and healthcare management professionals in middle and higher management roles. It will support students who are aiming to develop their understanding and application of management and leadership in the healthcare sector. Further students will be able to identify and analyse how healthcare policies are designed and implemented, and how healthcare systems can be evaluated and compared. Consequently, this MBA Healthcare Management programme will help emerging leaders in the healthcare sector to develop their expertise and capability in leadership and management.
10. MBA Entrepreneurship is open to business professional who wish to prepare themselves for a wide range of career opportunities, such as; launching new business ventures, developing start-ups and companies, and managers of innovation in larger companies. Further, this course aims to provide students with the knowledge to understand innovation methods, techniques and strategy at the individual and organisational level. Students will be equipped to identify and evaluate analytical techniques to determine the best use of entrepreneurial assets. This course is designed for professionals who aspire to enhance their entrepreneurial, creative and leadership skills and subsequent career progression.
11. For programmes with Advanced Practice option: The Advanced Practice component will provide students with the opportunity to enhance personal and professional development so that they learn through work, learn for work and learn at work. In addition to practical and professional skills gained during their work placement, students will also be able to engage in the process of critical self-reflection and thereby build up more self-awareness, flexibility and resilience to better prepare themselves for the challenges at the workplace. Furthermore, twelve weeks of work experience will enable students to acquire work-related experience which will be a positive asset

when entering the job market compared to graduates who have not undertaken any work placement as part of their degree.

12. Adopting this differentiation strategy throughout the duration of the programme provides flexibility for individual student aspirations and a clear distinction between the programme routes.

The most important values which inform this programme are:

- Self-awareness
- Independence
- Performance orientation
- Professional, business behaviours
- Ethical considerations

The most important intellectual skills developed in the programme are:

- Strategic thinking,
- Analysis and use of information,
- Decision-making,
- Communication
- Reflective practices.

The most useful practical skills, techniques and capabilities developed are:

- Analysis and evaluation of data and scenarios
- Presentation of information
- Summarizing
- Questioning and probing
- Research skills
- Concluding

The ways in which a student will learn are:

- Online learning
- Face to face taught sessions
- Facilitated discussion
- Contributing a point of view and sustaining an argument
- Challenging
- Preparing material and presenting a topic to peers
- Independent study – reading and research
- Interpretation
- Completion of assessments
- Assignment feedback

## 21 Credit accumulation and exit awards

### Exit Awards

For all of the standard MBA routes without Advanced Practice, the following applies in relation to exit awards:

- i) The PG Certificate Business Administration is an exit award available for a student who has completed 60 credits at level 7 and who is unable, or chooses not to continue on the programme.
- ii) The PG Diploma Business Administration, PG Diploma Business Administration Marketing, PG Diploma Business Administration HRM, PG Diploma Business Administration Finance, PG Diploma Business Administration Project Management, PG Diploma Business Administration Healthcare Management, PG Diploma Business Administration Entrepreneurship are exit awards available for students who have completed 120 credits at level 7, and who are unable, or choose not to continue on the programme.

For all of the Advanced Practice routes, the following applies in relation to exit awards:

- i) 60 credits Advanced Practice module has been completed in addition to 120 credits at Level 7.

PG Diploma Business Administration with Advanced Practice  
 PG Diploma Business Administration Marketing with Advanced Practice  
 PG Diploma Business Administration HRM with Advanced Practice  
 PG Diploma Business Administration Finance with Advanced Practice  
 PG Diploma Business Administration Project Management with Advanced Practice  
 PG Diploma Business Administration Healthcare Management with Advanced Practice  
 PG Diploma Business Administration Entrepreneurship with Advanced Practice

are exit awards available for students who have completed 60 credits Advanced Practice module in addition to 120 credits at level 7.

## 22 Programme structure diagram

**The MBA:** 6 core MBA modules plus two optional modules, with the choice of, one module from the MBA Marketing route and, one module from the MBA HRM route.

**The MBA Marketing:** 6 core MBA modules plus the 2 marketing subject specific modules.

**The MBA HRM:** 6 core MBA modules plus the two HRM subject specific modules.

**The MBA Finance:** 6 core MBA modules plus the two Finance subject specific modules.

**The MBA Project Management:** 6 core MBA modules plus the two Project Management subject specific modules.

**The MBA Healthcare Management:** 6 core MBA modules plus the two Healthcare Management subject specific modules.

**The MBA Entrepreneurship:** 6 core MBA modules plus the two Entrepreneurship subject specific modules.

The eight module framework for each MBA route is then followed by a final 60 credits, comprised of two 15 and one 30 credit research and dissertation modules. Any one module will therefore have students enrolled from a number of different cohorts.

The Advanced Practice route: The above framework applies to all programmes on the Advanced Practice route with the addition of the 60-credit Advanced Practice Module undertaken in Semester 1 of the 2nd year (Sept intake) or Semester 2 of the 2nd year (Jan intake).

If students on the AP route are not able to secure a placement by the end of their second taught semester, they will revert back to the standard programme without AP and continue with their dissertation and research modules in their final semester (Year 1 Sem 3 for Sept intake and Year 2 Sem 1 for Jan intake).

In total, students will complete 240 credits for programmes with Advanced Practice.

| LEVEL    |         |           |  |              |    |                                       |              |
|----------|---------|-----------|--|--------------|----|---------------------------------------|--------------|
| Mod Code | BUS7B4  | Mod title | Integrated Communications  | Credit value | 15 | Core                                  | Semester 1   |
| Mod Code | BUS7B1  | Mod title | Emphasising the Environment  | Credit value | 15 | Core                                  | Semester 1   |
| Mod Code | BUS7B2  | Mod title | Implementing Strategies  | Credit value | 15 | Core                                  | Semester 1   |
| Mod Code | BUS7B5  | Mod title | Financial Insights and Business  | Credit value | 15 | Core                                  | Semester 1   |
| Mod Code | BUS7B6  | Mod title | HRM in Context   | Credit value | 15 | Core                                  | Semester 2   |
| Mod Code | BUS7B3  | Mod title | Creative Change and Innovation   | Credit value | 15 | Core                                  | Semester 2   |
| Mod Code | BUS7B7  | Mod Title | Strategic Marketing  | Credit value | 15 | Option with MBA Marketing             | Semester 2   |
| Mod Code | BUS7B8  | Mod Title | Customer Continuity and Growth   | Credit Value | 15 | Option with MBA Marketing             | Semester 2   |
| Mod Code | BUS7B10 | Mod Title | Resourcing and Talent Management   | Credit Value | 15 | Option with MBA HRM                   | Semester 2   |
| Mod Code | BUS7B9  | Mod Title | Reward Management  | Credit Value | 15 | Option with MBA HRM                   | Semester 2   |
| Mod Code | BUS7B15 | Mod Title | Small Business Finance   | Credit Value | 15 | Option with MBA Finance               | Semester 2   |
| Mod Code | BUS7B20 | Mod Title | International Finance and Investments  | Credit Value | 15 | Option with MBA Finance               | Semester 2   |
| Mod Code | BUS7B16 | Mod Title | Project and Operations Management  | Credit Value | 15 | Option with MBA Project Management    | Semester 2   |
| Mod Code | BUS7B19 | Mod Title | Business Analytics for Project Management  | Credit Value | 15 | Option with MBA Project Management    | Semester 2   |
| Mod Code | BUS7B14 | Mod Title | Entrepreneurial Thinking   | Credit Value | 15 | Option with MBA Entrepreneurship      | Semester 2   |
| Mod Code | BUS7B17 | Mod Title | New Venture Creation   | Credit Value | 15 | Option with MBA Entrepreneurship      | Semester 2   |
| Mod Code | BUS7B18 | Mod Title | Conceptualising Leadership in Healthcare   | Credit Value | 15 | Option with MBA Healthcare Management | Semester 2   |
| Mod Code | BUS7B21 | Mod Title | Professional practice and Strategy Implementation in the context of Health Care Management | Credit Value | 15 | Option with MBA Healthcare Management | Semester 2   |
| Mod Code | BUS7B13 | Mod title | Research Methods   | Credit value | 15 | Core                                  | Semester 2/3 |

| LEVEL    |         |           |   |              |    |   |              |
|----------|---------|-----------|---|--------------|----|---|--------------|
| Mod Code | BUS7B12 | Mod title | Literature Review                         | Credit value | 15 | Core                                    | Semester 2/3 |
| Mod Code | BUS7B11 | Mod title | Dissertation                              | Credit value | 30 | Core                                    | Semester 3   |
| Mod Code | ADP701  | Mod title | Advanced Practice:<br>Work-based Learning | Credit value | 60 | Core for<br>Advanced<br>Practice routes |              |

### Indicative delivery schedule for Full-time MBA standard programmes and with Advanced Practice

|                   | September Intake                       |                   | January Intake                         |  | June Intake                            |   |  |                           |  |
|-------------------|--|-------------------|--|--|--|---|--|---------------------------|--|
|                   | Standard                               | Advanced Practice | Standard                               | Advanced Practice                      | Standard                               | Advanced Practice                             |  |                           |  |
| Year 1            |  |                   |  |  |  |   |  |                           |  |
| <b>Sem 1</b>      | BUS7B4 Integrated Communications       |                   |  |  |  |   |  |                           |  |
|                   | BUS7B1 Emphasising the Environment     |                   |  |  |  |   |  |                           |  |
|                   | BUS7B2 Implementing Strategies         |                   |  |  |  |   |  |                           |  |
|                   | BUS7B5 Financial Insights and Business |                   |  |  |  |   |  |                           |  |
| <b>Sem 2</b>      | BUS7B6 HRM in Context                  |                   | BUS7B6 HRM in Context                  |  |  |   |  |                           |  |
|                   | BUS7B3 Creative Change and Innovation  |                   | BUS7B3 Creative Change and Innovation  |  |  |   |  |                           |  |
|                   | Two optional modules                   |                   | Two optional modules                   |  |  |   |  |                           |  |
| <b>Summer Sem</b> | BUS7B13 Research Methods               | Break             | Break                                  | Break                                  | BUS7B6 HRM in Context                  |   |  |                           |  |
|                   | BUS7B12 Literature Review              |                   |  |  | BUS7B3 Creative Change and Innovation  |   |  |                           |  |
|                   | BUS7B11 Dissertation                   |                   |  |  | Two optional modules                   |   |  |                           |  |
| Year 2            |  |                   |  |  |  |   |  |                           |  |
| <b>Sem 1</b>      |  |                   | Advanced Practice: Work-based learning | BUS7B4 Integrated Communications       |  | BUS7B4 Integrated Communications              |  |                           |  |
|                   |  |                   |  | BUS7B1 Emphasising the Environment     |  | BUS7B1 Emphasising the Environment            |  |                           |  |
|                   |  |                   |  | BUS7B2 Implementing Strategies         |  | BUS7B2 Implementing Strategies                |  |                           |  |
|                   |  |                   |  | BUS7B5 Financial Insights and Business |  | BUS7B5 Financial Insights and Business        |  |                           |  |
| <b>Sem 2</b>      |  |                   | BUS7B13 Research Methods               | BUS7B13 Research Methods               | Advanced Practice: Work-based learning | BUS7B13 Research Methods                      |  |                           |  |
|                   |  |                   |  |  |  | BUS7B12 Literature Review                     |  | BUS7B12 Literature Review |  |
|                   |  |                   |  |  |  | BUS7B11 Dissertation                          |  | BUS7B11 Dissertation      |  |
| <b>Summer Sem</b> |  |                   |  |  | BUS7B13 Research Methods               | ADP701 Advanced Practice: Work-based learning |  |                           |  |
|                   |  |                   |  |  |  | BUS7B12 Literature Review                     |  | BUS7B12 Literature Review |  |
|                   |  |                   |  |  |  | BUS7B11 Dissertation                          |  | BUS7B11 Dissertation      |  |
| Year 3            |  |                   |  |  |  |   |  |                           |  |
| <b>Sem 1</b>      |  |                   |  |  |  |   |  |                           |  |
|                   |  |                   |  |  |  |   |  |                           |  |
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|                   |  |                   |  |  |  |   |  |                           |  |

## 23 Intended learning outcomes of the programme

On completion of the following learning outcomes students will be able to:

### **Knowledge and Understanding**

|     |   |
|-----|---|
|     | Level 7   |
| A1  | Demonstrate a critical appreciation of concepts, principles and theories related to business strategies and a range of applications   |
| A2  | Evaluate the contribution to which roles and interactions contribute to a successful, contemporise organisation   |
| A3  | Demonstrate insight related to the effectiveness and nature of the stakeholder communications and influence   |
| A4  | Appreciate the principles of management decision making and the ways in which they contribute to business efficiency, growth and development  |
| A5  | MBA Marketing : Demonstrate understanding of consumer behaviour   |
| A6  | MBA HRM :<br>Have a systematic understanding of knowledge, and a critical awareness of current HRM issues, and identify techniques for solving problems and be able to apply this to practice |
| A7  | MBA Finance: Demonstrate a critical understanding of the key concepts and knowledge relevant to the finance sector.   |
| A8  | MBA Project Management: Evaluate the importance of Project Management and the knowledge and strategies required to contribute to successful project completion.                               |
| A9  | MBA Healthcare Management: Demonstrate the knowledge and understanding required to contextualise critical healthcare management theory.   |
| A10 | MBA Entrepreneurship: Appreciate how the relevant entrepreneurship practices and concepts and be able to contextualise in a number organisations.   |

### **Intellectual skills**

|    |   |
|----|---|
|    | Level 7   |
| B1 | Undertake critical thinking to provide a judgement  |
| B2 | Work autonomously to identify and interpret relevant principles and procedures to present analytical resolution                         |
| B3 | Bring together theoretical facts and ideas to present synthesis in support of a proposal or argument or solve a business problem        |
| B4 | Demonstrate an awareness of emotional intelligence in self and others as a means of influencing behaviour from a management perspective |
| B5 | MBA Marketing : Identify and interpret relevant theory in context   |
| B6 | MBA HRM: Demonstrate sound theoretical grounding across a range of strategic HRM disciplines within an organisational context.          |

|     |   |
|-----|---|
|     | Level 7   |
| B7  | MBA Finance: Identify the key relevant strategic theory and models.   |
| B8  | MBA Project Management: Develop a critical understanding of the factors involved in analytical and forecasting skills required within the sector. |
| B9  | MBA Healthcare Management: Demonstrate an understanding of the key concepts, theory and application to the healthcare management.                 |
| B10 | MBA Entrepreneurship: Demonstrate critical thinking skills required by entrepreneurs to achieve in dynamic business environments.                 |

### **Subject Skills**

|     |   |
|-----|---|
|     | Level 7   |
| C1  | Use relevant communication channels and tools for applications throughout business and management situations  |
| C2  | Interpret business information systems for managerial applications  |
| C3  | Implement appropriate strategies to support enterprise development and change   |
| C4  | Demonstrate an ethical approach to underpin business practice   |
| C5  | MBA Marketing : Interpret relevant principles and how this influences business and marketing strategy   |
| C6  | MBA HRM: Develop a deep understanding of how to communicate information and empirical research findings that will create strategic value to the HRM function.                               |
| C7  | MBA Finance : Develop critical understanding in finance, accounting and corporate social responsibility   |
| C8  | MBA Project Management: Interpret and implement key project management skills required within this fast paced industry including; business analytics and project and operations management. |
| C9  | MBA Healthcare Management: the application of critical management and leadership skills in the healthcare sector.   |
| C10 | MBA Entrepreneurship: Utilise key entrepreneurial skills and innovation techniques which lead to solutions and developments in line with the business sector.                               |

### **Practical, professional and employability skills**

|    |   |
|----|---|
|    | Level 7   |
| D1 | Communicate effectively both orally and in writing by drawing on relevant information, summarising and interpreting   |
| D2 | Master numeracy skills, data analysis and statistical interpretations   |
| D3 | Work independently to manage personal development and exercise time-management and prioritisation   |
| D4 | Contribute in an effective manner to evident based decision making in order to influence people and outcomes  |
| D5 | MBA Marketing : Work effectively and contribute relevant skills   |
| D6 | MBA HRM: Ability to solve complex HR problems and make informed decisions using reasoned decision making techniques on policy and strategy, identifying and evaluating options and demonstrating the ability to implement and review decisions. |
| D7 | MBA Finance: Concerned with providing the necessary skills to build and develop a career in finance.  |
| D8 | MBA Project Management: Designed to equip you with skills for planning and managing projects as well as forecasting risk and economic data  |

|     |   |
|-----|---|
|     | analytics.  |
| D9  | MBA Health Management : Concerned with the analysis, formulation and implementation of relevant Health Care Strategy and its implications for Healthcare Management.  |
| D10 | MBA Entrepreneurship: Provides a comprehensive understanding of the entrepreneurial skills and processes required in the development of venture creation and management.  |
| D11 | Programmes with Advanced Practice: Demonstrate knowledge and understanding of operating business or employer environment or environments, and articulate the deployment of higher level skills within this context. |

## 24 Curriculum matrix

To demonstrate how the overall programme outcomes are achieved and where skills are developed and assessed within individual modules.

For successful completion of PG Certificate, students will achieve the following learning outcomes: A1-A4, B1-B4, C1-C4,D1-D4

For successful completion of PG Diploma, students will achieve the following learning outcomes: all core module learning outcomes plus the relevant subject specific outcomes.

For successful completion of MBA Award, students will achieve the following learning outcomes: All core module learning outcomes, plus relevant subject specific module and dissertation module learning outcomes.

### MBA

| Module Title  | Core or option? | A1 | A2 | A3 | A4 | A5 | A6 |  | B1 | B2 | B3 | B4 | B5 | B6 |  | C1 | C2 | C3 | C4 | C5 | C6 |  | D1 | D2 | D3 | D4 | D5 | D6 |
|---|-----------------|----|----|----|----|----|----|--|----|----|----|----|----|----|--|----|----|----|----|----|----|--|----|----|----|----|----|----|
| <i>Emphasising the Environment</i>                        | Core            | ■  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | □  | □  | □  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | □  | ■  | ■  | □  | □  |
| <i>Implementing Strategies</i>                            | Core            | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |
| <i>Creative Change and Innovation</i>                     | Core            | ■  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | □  | □  |
| <i>Integrated Communications</i>                          | Core            | ■  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | ■  | □  |
| <i>HRM in Context</i>                                     | Core            | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | □  | ■  |  | ■  | ■  | ■  | □  | ■  | ■  |
| <i>Financial Insights and Business Intelligence</i>       | Core            | ■  | ■  | ■  | ■  | □  | ■  |  | ■  | □  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | □  | □  |  | □  | ■  | □  | ■  | □  | □  |
| <i>Research Methods</i>                                   | Core            | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |
| <i>Literature Review</i>                                  | Core            | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |
| <i>Research Dissertation</i>                              | Core            | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | ■  |
| <i>MBA options – students need to take 2 of the below</i> |                 |    |    |    |    |    |    |  |    |    |    |    |    |    |  |    |    |    |    |    |    |  |    |    |    |    |    |    |
| <i>Strategic Marketing Or</i>                             | Option          | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | ■  | □  |
| <i>Customer Continuity and Growth</i>                     | Option          | ■  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | ■  | □  |

|                                |        |   |   |   |   |   |   |  |   |   |   |   |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |
|--------------------------------|--------|---|---|---|---|---|---|--|---|---|---|---|---|---|--|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Reward Management Or           | Option | ■ | ■ | ■ | ■ | □ | ■ |  | ■ | ■ | ■ | ■ | □ | ■ |  | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | □ | ■ | □ | □ | ■ |
| Resource and Talent Management | Option | ■ | ■ | ■ | ■ | □ | ■ |  | ■ | ■ | ■ | ■ | □ | ■ |  | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | □ | ■ | ■ | □ | ■ |

**MBA Marketing**

| Module Title                                 | Core or option? | A1 | A2 | A3 | A4 | A5 |  | B1 | B2 | B3 | B4 | B5 |  | C1 | C2 | C3 | C4 | C5 |  | D1 | D2 | D3 | D4 | D5 |
|--|-----------------|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|
| Emphasising the Environment                  | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | □  | ■  | ■  | □  |
| Implementing Strategies                      | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| Creative Change and Innovation               | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| Integrated Communications                    | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| HRM in Context                               | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | □  | ■  |
| Financial Insights and Business Intelligence | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | □  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | □  | ■  | □  | ■  | □  |
| Research Methods                             | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| Literature Review                            | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| Research Dissertation                        | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| Strategic Marketing                          | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | ■  |
| Customer Continuity and Growth               | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
|  |                 |    |    |    |    |    |  |    |    |    |    |    |  |    |    |    |    |    |  |    |    |    |    |    |

## MBA HRM

| Module Title  | Core or option? | A1 | A2 | A3 | A4 | A6 |  | B1 | B2 | B3 | B4 | B6 |  | C1 | C2 | C3 | C4 | C6 |  | D1 | D2 | D3 | D4 | D6 |
|---|-----------------|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|
| <i>Emphasising the Environment</i>                  | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | □  | ■  | ■  | □  |
| <i>Implementing Strategies</i>                      | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| <i>Creative Change and Innovation</i>               | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>Integrated Communications</i>                    | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>HRM in Context</i>                               | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | □  | ■  |
| <i>Financial Insights and Business Intelligence</i> | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | □  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | □  | ■  | □  | ■  | □  |
| <i>Research Methods</i>                             | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| <i>Literature Review</i>                            | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| <i>Research Dissertation</i>                        | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| <i>Reward Management</i>                            | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | □  | ■  | □  | ■  |
| <i>Resource and Talent Management</i>               | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | □  | ■  | ■  | ■  |

## MBA Finance

| Module Title  | Core or option? | A1 | A2 | A3 | A4 | A7 |  | B1 | B2 | B3 | B4 | B7 |  | C1 | C2 | C3 | C4 | C7 |  | D1 | D2 | D3 | D4 | D7 |
|---|-----------------|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|
| <i>Emphasising the Environment</i>                  | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | □  | ■  | ■  | □  |
| <i>Implementing Strategies</i>                      | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>Creative Change and Innovation</i>               | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>Integrated Communications</i>                    | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>HRM in Context</i>                               | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | □  | □  |
| <i>Financial Insights and Business Intelligence</i> | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | □  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | □  | ■  | □  | ■  | □  |
| <i>Research Methods</i>                             | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>Literature Review</i>                            | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |

| Module Title                          | Core or option? | A1 | A2 | A3 | A4 | A7 |  | B1 | B2 | B3 | B4 | B7 |  | C1 | C2 | C3 | C4 | C7 |  | D1 | D2 | D3 | D4 | D7 |
|---------------------------------------|-----------------|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|
| Research Dissertation                 | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| Small Business Finance                | Core            | ■  | □  | ■  | ■  | ■  |  | ■  | ■  | ■  | □  | ■  |  | □  | □  | ■  | ■  | ■  |  | □  | ■  | □  | □  | ■  |
| International Finance and Investments | Core            | ■  | □  | □  | ■  | ■  |  | ■  | ■  | ■  | □  | ■  |  | □  | □  | □  | □  | ■  |  | ■  | ■  | ■  | ■  | ■  |

## MBA Project Management

| Module Title                                 | Core or option? | A1 | A2 | A3 | A4 | A8 |  | B1 | B2 | B3 | B4 | B8 |  | C1 | C2 | C3 | C4 | C8 |  | D1 | D2 | D3 | D4 | D8 |
|--|-----------------|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|
| Emphasising the Environment                  | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | □  | ■  | ■  | □  |
| Implementing Strategies                      | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| Creative Change and Innovation               | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| Integrated Communications                    | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| HRM in Context                               | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | □  | □  |
| Financial Insights and Business Intelligence | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | □  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | □  | ■  | □  | ■  | □  |
| Research Methods                             | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| Literature Review                            | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| Research Dissertation                        | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| Project and Operations Management            | Core            | ■  | ■  | □  | ■  | ■  |  | ■  | ■  | ■  | □  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |
| Business Analytics for Project Management    | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | □  | ■  |  | □  | ■  | ■  | ■  | ■  |

## MBA Healthcare Management

| Module Title   | Core or option? | A1 | A2 | A3 | A4 | A9 |  | B1 | B2 | B3 | B4 | B9 |  | C1 | C2 | C3 | C4 | C9 |  | D1 | D2 | D3 | D4 | D9 |
|--|-----------------|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|--|----|----|----|----|----|
| <i>Emphasising the Environment</i>   | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | □  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | □  | ■  | ■  | □  |
| <i>Implementing Strategies</i>   | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>Creative Change and Innovation</i>  | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>Integrated Communications</i>   | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>HRM in Context</i>  | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | □  | □  |
| <i>Financial Insights and Business Intelligence</i>  | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | □  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | □  | ■  | □  | ■  | □  |
| <i>Research Methods</i>  | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>Literature Review</i>   | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>Research Dissertation</i>   | Core            | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |  | ■  | ■  | ■  | ■  | □  |
| <i>Conceptualising Leadership in Healthcare</i>  | Core            | ■  | ■  | ■  | □  | ■  |  | ■  | ■  | ■  | ■  | ■  |  | ■  | □  | ■  | ■  | ■  |  | ■  | □  | ■  | ■  | ■  |
| <i>Professional Practice and Strategy Implementation in the Context of Healthcare Management</i> | Core            | ■  | ■  | ■  | ■  | ■  |  | ■  | ■  | ■  | □  | ■  |  | ■  | ■  | □  | ■  | ■  |  | ■  | □  | ■  | ■  | ■  |

## MBA Entrepreneurship

| Module Title  | Core or option? | A1 | A2 | A3 | A4 | A10 |  | B1 | B2 | B3 | B4 | B10 |  | C1 | C2 | C3 | C4 | C10 |  | D1 | D2 | D3 | D4 | D10 |
|---|-----------------|----|----|----|----|-----|--|----|----|----|----|-----|--|----|----|----|----|-----|--|----|----|----|----|-----|
| <i>Emphasising the Environment</i>                  | Core            | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | □  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | □  | ■  | ■  | □   |
| <i>Implementing Strategies</i>                      | Core            | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |
| <i>Creative Change and Innovation</i>               | Core            | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |
| <i>Integrated Communications</i>                    | Core            | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |
| <i>HRM in Context</i>                               | Core            | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | □  | □   |
| <i>Financial Insights and Business Intelligence</i> | Core            | ■  | ■  | ■  | ■  | □   |  | ■  | □  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | □  | ■  | □  | ■  | □   |
| <i>Research Methods</i>                             | Core            | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |

| Module Title             | Core or option? | A1 | A2 | A3 | A4 | A10 |  | B1 | B2 | B3 | B4 | B10 |  | C1 | C2 | C3 | C4 | C10 |  | D1 | D2 | D3 | D4 | D10 |
|--------------------------|-----------------|----|----|----|----|-----|--|----|----|----|----|-----|--|----|----|----|----|-----|--|----|----|----|----|-----|
| Literature Review        | Core            | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |
| Research Dissertation    | Core            | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |  | ■  | ■  | ■  | ■  | □   |
| Entrepreneurial Thinking | Core            | □  | ■  | ■  | ■  | ■   |  | ■  | ■  | ■  | ■  | ■   |  | □  | ■  | ■  | ■  | ■   |  | ■  | □  | □  | ■  | ■   |
| New Venture Creation     | Core            | ■  | ■  | ■  | ■  | ■   |  | ■  | ■  | ■  | □  | ■   |  | ■  | ■  | □  | □  | ■   |  | ■  | □  | □  | ■  | ■   |

**MBA Programmes: Advanced Practice route**

For successful completion of MBA Award on programmes with Advanced Practice, students will achieve the learning outcomes highlighted in the tables above as well as Learning Outcome D11.

## 25 Learning and teaching strategy

The learning and teaching strategy of the programmes is based on the acquisition of new or modified knowledge, behaviours, skills and values which lead to the empowerment of learners with the confidence to participate, critically and creatively, in the study of their subject area. This is supported by drawing on emergent business issues to enable students to experience, at first hand, the subject material in a manner which is closely related to business and management practices.

In order to achieve this an inclusive learning environment is the foundation to provide an enriched learning environment where the dignity and value of the individual contributes to the provision of an enriched learning environment which raises aspirations and supports achievement. In order to develop inclusivity students are encouraged to contribute by sharing their own work-related experiences that relate to the lecture topic. As post-graduate students, an awareness of contemporary business issues is also encouraged via reading business media on a regular basis as an additional strand to provide a broader and easily accessible route to further inclusivity.

The strategy is further developed through the delivery of teaching which aims to be contemporary, relevant and inspirational leading to the co-production and enhancement of creative and transformational learning through a mix of formal and informal approaches. Academic theory will be presented to support application to practice. Drawing further on inclusivity, the lecture debates encourage student reflection. Furthermore, group discussion provides a forum where learning is encouraged by drawing on three sources, namely theoretical, experiential and example; resulting in co-production of learning, with the potential for synthesis, which is enhanced by considering the perspectives of others.

Support for the strategy is underpinned by the integrated use of technological developments to provide additional flexibility, variety and access to a wider range of resources and materials.

Advice, guidance and feedback from formative and summative assessment will be provided as a mechanism to acquire and develop learning skills and understand sound academic practice, using, where ever possible, the cross programme virtual learning environment.

Guidance in the planning of independent study and plans for future work will underpin tutorial sessions to establish expectations and to support the active, independent learner who takes clear responsibility for their own learning, development and performance.

Students will be encouraged to participate in extra curricula events when relevant guest speakers and specialists are invited to share best practice. Networking opportunities and collaborative openings provide periodic enhanced learning routes. Periodically guest speakers contribute to specific modular delivery, however this is entirely dependent upon availability and, should this distinctive opportunity arise, it takes place at relatively short notice during teaching weeks. Recorded material is also used to replace live guest speakers and provide insights into business systems and practice.

Learning and teaching undergoes a change in style at the dissertation stage. Individual specialist supervision is provided to support the student through the

individual chapters which make up the submission and work within the confines of the research design and question.

In accordance with sound educational research and current best practice, the programme will be delivered and assessed through a broad range of methods, reflecting the distinctive features of the programme, providing learning opportunities in a supportive environment to ensure knowledge transfer is affected.

Regular communication will be scheduled in the form of programme meetings to share best practice and engaged in reflective practice from an individual perspective and contribute views.

## 26 The Wrexham Glyndŵr Graduate

| Module title   | CORE ATTRIBUTES |          |              |         | KEY ATTITUDES |           |           |            |              | PRACTICAL SKILLSETS |              |                             |                   |                        |               |
|--|-----------------|----------|--------------|---------|---------------|-----------|-----------|------------|--------------|---------------------|--------------|-----------------------------|-------------------|------------------------|---------------|
|  | Engaged         | Creative | Enterprising | Ethical | Commitment    | Curiosity | Resilient | Confidence | Adaptability | Digital fluency     | Organisation | Leadership and team working | Critical thinking | Emotional intelligence | Communication |
| <i>Emphasising the Environment</i>   | ■               | ■        | □            | ■       | ■             | ■         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Implementing Strategies</i>   | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Creative Change and Innovation</i>  | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Integrated Communications</i>   | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>HRM in Context</i>  | ■               | ■        | ■            | ■       | ■             | □         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Financial Insights and Business Intelligence</i>  | ■               | ■        | ■            | ■       | ■             | □         | ■         | ■          | ■            | ■                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Strategic Marketing</i>   | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | ■                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Customer Continuity and Growth</i>  | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Reward Management</i>   | ■               | ■        | ■            | ■       | ■             | □         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Resource and Talent Management</i>  | ■               | ■        | ■            | ■       | ■             | □         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Small Business Finance</i>  | ■               | ■        | ■            | ■       | ■             | □         | ■         | ■          | ■            | ■                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>International Finance and Investments</i>   | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | ■                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Project and Operations Management</i>   | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | ■                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Business Analytics for Project Management</i>   | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | ■                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Conceptualising Leadership in Healthcare</i>  | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Professional Practice and Strategy Implementation in the Context of Healthcare Management</i> | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>Entrepreneurial Thinking</i>  | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | ■                   | ■            | ■                           | ■                 | ■                      | ■             |
| <i>New Venture Creation</i>  | ■               | ■        | ■            | ■       | ■             | ■         | ■         | ■          | ■            | □                   | ■            | ■                           | ■                 | ■                      | ■             |

|                          |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
|--------------------------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| <i>Research Methods</i>  | ■ | ■ | □ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ |
| <i>Research Proposal</i> | ■ | ■ | □ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ |
| <i>Dissertation</i>      | ■ | ■ | □ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ |
| <i>Advanced Practice</i> | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ |

## 27 Work based/placement learning statement

For programmes without the Advanced Practice option, students are encouraged to use their current or previous work experience to reflect on.

Programmes on the Advanced Practice route offer substantive work-based learning via the advanced practice module. Advanced practice module is worth 60 academic credits and takes place after the completion of taught module and before the dissertation semester. The placement will normally be carried out over a period of twelve weeks and the student is expected to complete 240 hours in total.

While advice can be sought from the Work-related Learning Unit (WRLU) during the process, students are ultimately responsible for securing a placement using the protocol described in the Advanced Practice module handbook. If students fail to secure a placement, they will be transferred out of the AP route and onto the standard programme, where they start their dissertation/research modules a semester earlier and Tier 4 visas for international students will be modified accordingly.

Students on Advanced Practice route are required to submit a Placement Proposal and a Placement Specification form to the WRLU before the placement can be approved. The Placement Specification should be signed by WRLU, Placement Provider and student. Placement hours are to be recorded by students in a log and signed off by a manager at their workplace at the end of the placement. Any cause of concerns, either from students or from placement providers shall be referred to the Work-related Learning Unit who will follow the procedures outlined in the Advanced Practice handbook for remedy actions.

## 28 Welsh medium provision

The programmes will be delivered through the medium of English. Students are entitled to submit assessments in the medium of Welsh.

## 29 Assessment strategy

The assessment schedule of the programme considers the dual needs of assessment for learning and assessment of learning. The strategy is to provide a sequence and variety of assessment tasks to reflect the modular learning outcomes which contribute towards the achievement of the award.

Assessments are written in a manner which incorporates subject specific theory and content together with consideration of professional practice and educational scholarship based on current scenarios, where applicable.

Each assessment pack includes the standard Masters level marking criteria as a foundation for consistency and provided clarity with regard to the subsequent academic judgements.

The Assessment Strategy is based on commentary provided with the UK Quality Code for Higher education that: Assessment and feedback practices are informed by reflection, consideration of professional practice, and subject-specific and educational scholarship to develop assessment activities which are closely connected with real-world situations or tasks.

Criteria for assessment marking are included with each assessment document to clearly articulate and promote consistency at each level and a shared understanding of the basis on which academic judgements are made.

A variety of assessment styles and tasks will be utilised throughout the programme to incorporate a range of learning styles and business problems requiring elements of analysis, diagnosis and the presentation of a solution.

Feedback provision will be in accordance with current policies and practices in place throughout the Institution to support ongoing progression and development, this may be in electronic format. Up to date details are provided in the annual Programme Handbook.

All assessments are subject to inclusion in current quality practices which include second marking of a satisfactory sample and external examiner scrutiny.

The following pages contain details of assessment types and indicative submission dates.

| <b>Module code &amp; title</b>           | <b>Indicative Assessment type and weighting</b>                                 | <b>Assessment loading</b>               | <b>Indicative semester for submission</b> |
|--|---|---|---|
| BUS7B1<br>Emphasising the Environment    | Report 30%<br>Poster Presentation 45%<br>Reflective Practice 25%                | 1350 words<br>900 words<br>750 words    | 1   |
| BUS7B2<br>Implementing Strategies        | Poster Presentation 20%<br>Learning/Log Journals 35%<br>Reflective Practice 45% | 900 words<br>1,050 words<br>1350 words  | 1   |
| BUS7B3<br>Creative Change and Innovation | Poster Presentation 25%<br>Learning/Log Journals 25%<br>Report 50%              | 1,050 words<br>900 words<br>1,350 words | 2   |
| BUS7B4<br>Integrated Communications      | Report 25%<br>Report 25%<br>Report 50%  | 750 words<br>750 words<br>1,500 words   | 1   |

|  |   |   |   |
|--|---|---|---|
| BUS7B6<br>HRM in Context   | Background to Business Project 25%<br>Business analysis 25%<br>Business case 50%          | 550 words<br>550 words<br>1,100 words     | 2 |
| BUS7B5<br>Financial Insights and Business Intelligence   | Simulation Project 50%<br>Report 50%  | 1,750 words<br>1,750 words                | 1 |
| BUS7B7<br>Strategic Marketing  | Report 25%<br>Report 25%<br>Report 50%  | 750 words<br>750 words<br>1,500 words     | 2 |
| BUS7B8<br>Customer Continuity and Growth   | Report 25%<br>Report 25%<br>Report 50%  | 750 words<br>750 words<br>1,500 words     | 2 |
| BUS7B9<br>Reward Management  | Case study 25%<br>Analysis 25%<br>Strategy<br>Implementation 50%                          | 550 words<br>550 words<br>1,100 words     | 2 |
| BUS7B10<br>Resourcing and Talent Management  | Background to the Report 25%<br>Report Analysis 25%<br>Report Implementation Strategy 50% | 550 words<br>550 words<br>1,100 words     | 2 |
| BUS7B15<br>Small Business Finance  | Essay 1 25%<br>Essay 2 25%<br>Report 50%  | 750 words<br>750 words<br>1,500 words     | 2 |
| BUS7B20<br>International Finance & Investment  | Report 30%<br>Essay 35%<br>Report 35%   | 1,000 words<br>1,000 words<br>1,000 words | 2 |
| BUS7B19<br>Business Analytics for Project Management   | Report 35%<br>Report 35%<br>Essay 30%   | 1,000 words<br>1,000 words<br>1,000 words | 2 |
| BUS7B16<br>Project and Operations Management   | Essay 30%<br>Report 35%<br>Essay 35%  | 1,000 words<br>1,000 words<br>1,000 words | 2 |
| BUS7B18<br>Conceptualising Leadership in Healthcare  | Reflective Practice 25%<br>Reflective Practice 25%<br>Literature Review 50%               | 750 words<br>750 words<br>1,500 words     | 2 |
| BUS7B21<br>Professional Practice and Strategy Implementation in the Context of Healthcare Management | Essay 25 %<br>Essay 25 %<br>Essay 50%   | 750 words<br>750 words<br>1,500 words     | 2 |
| BUS7B17<br>New Venture Creation  | Essay 30%<br>Presentation 35%<br>Essay 35%  | 1,000 words<br>1,000 words<br>1,000 words | 2 |
| BUS7B14  | Report 25%  | 750 words                                 | 2 |

|                              |  |   |     |
|------------------------------|--|---|-----|
| Entrepreneurial Thinking     | Report 25%<br>Report 50%   | 750words<br>1,500 words                 |     |
| BUS7B12<br>Literature Review | Literature Review<br>100%  | 6000 words                              | 2/3 |
| BUS7B13<br>Research Methods  | Research Proposal<br>30%<br>Portfolio 70%  | 1,050 words<br>2,450 words              | 2/3 |
| BUS7B11<br>Dissertation      | Dissertation<br>100 %  | 9,000 words                             | 3   |
| ADP701 Advanced<br>Practice  | Report<br>(20% Pass/Fail)<br>Report<br>(30% Pass/Fail)<br>Portfolio<br>(50% Pass/Fail) | 750 words<br>1,250 words<br>2,000 words |     |

### 30 Assessment and award regulations

This programme will follow the Taught Masters Regulations.  
For students on the Advanced Practice route, please note that the Advanced Practice module will not be used towards the degree classification and will show as pass/fail only on the transcript. Please consult the Taught Masters Regulations available on the Student Administration web pages.

#### Derogations

*None*

#### Non-credit bearing assessment

*N/A*

#### Restrictions for trailing modules (for taught masters programmes only)

All taught modules must have been attended and attempted before students can start the research modules

### 31 Quality Management

All provision is expected to comply with the University processes for quality assurance, the QAA Quality Code and any specific PSRB requirements to ensure the quality of the learning and teaching on the programme. The University uses the following mechanisms to help evaluate, enhance and review programmes delivery;

Student Evaluation of Module forms  
Student Voice Forum  
Individual student feedback  
Student representatives  
Annual Monitoring reports  
Periodic review and re-validation process  
External Examiner reports  
PSRB requirements and accreditation activities  
National Student Survey (NSS)

## 32 Learning support

### Institutional level support for students

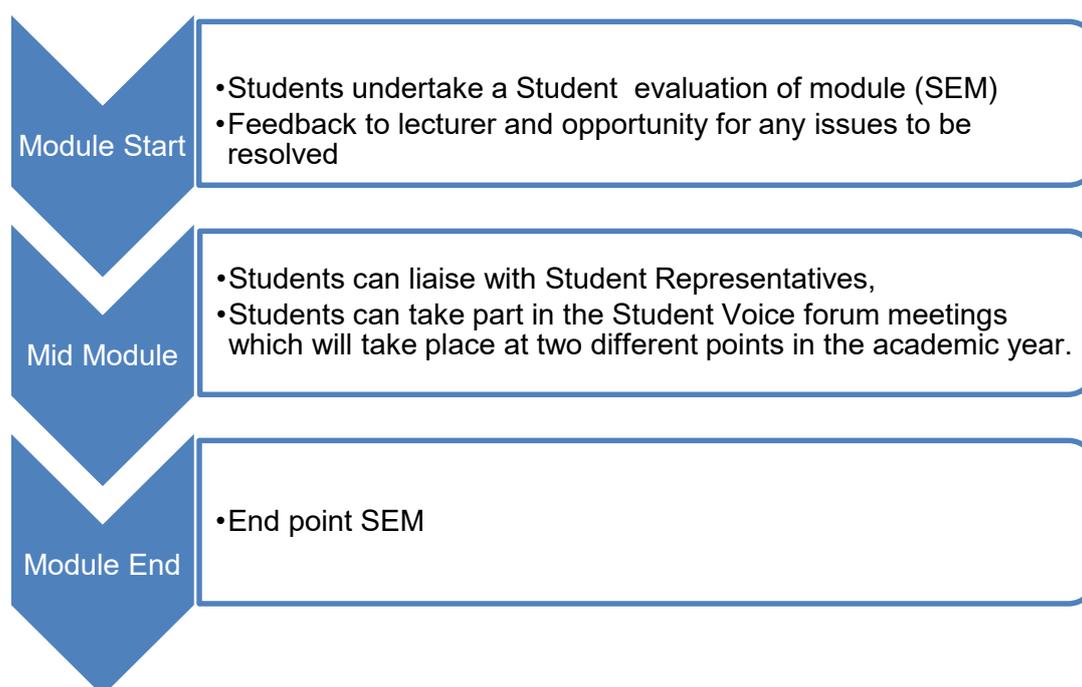
The University has a range of departments that offer support for students such as:

- Library & IT Resources
- Inclusion Services
- Careers Service
- Chaplaincy
- Counselling & Wellbeing
- Student Funding and Welfare
- Student Administration
- Glyndŵr Students' Union
- Work-related Learning Unit

### Support for students and their learning

All students at Wrexham Glyndŵr University are allocated a Personal Tutor whose main responsibility is to act as the first point of contact for their personal students and to provide pastoral and academic support throughout their studies at the University.

#### *Student Voice Flow chart*



## 33 Equality and Diversity

Glyndŵr University is committed to providing access to all students and promotes equal opportunities in compliance with the Equality Act 2010 legislation. This programme complies fully with the University's Equality and Diversity Policy

<https://www.glyndwr.ac.uk/en/AboutGlyndwrUniversity/EqualityandDiversity/>

ensuring that everyone who has the potential to achieve in higher education is given the chance to do so.

| DATE OF APPROVAL                           |                  |
|--|------------------|
| Date of programme delivery approval event: | 24 February 2020 |
| Date of approval by Academic Board:        | 14 January 2020  |



## APPENDIX 1 – PARTNER PROVIDER SUPPLEMENT TO PROGRAMME SPECIFICATION

When printed this becomes an uncontrolled document. Please check the Programme Directory for the most up to date version by clicking [here](#).

### Programme Title(s): MBA Marketing

*This is the intended award title from the definitive Programme Specification and what will be printed on the award certificate.*

|   |   |
|---|---|
| 1 | <b>Awarding body</b>  |
|   | Glyndwr University  |
| 2 | <b>Partner Provider</b>   |
|   | Sri Lanka Institute of Marketing  |
| 3 | <b>Location of delivery</b>   |
|   | Business School, No 50, Kitulwatta Road, Colombo 08<br>Sri Lanka          |
| 4 | <b>Faculty/Department</b>   |
|   | Faculty of Social and Life Sciences                                       |
| 5 | <b>Mode of study</b>  |
|   | Full & part time  |
| 6 | <b>Frequency / timing of intake/s</b>                                     |
|   | 2 intake points per academic year January/February and May/June           |
| 7 | <b>Language of study</b>  |
|   | English   |
| 8 | <b>Name of academic link (correct at the point of programme approval)</b> |
|   | Alexis Mason  |

## May/June – f/t

| Year 1                        |   |  |   |  |
|-------------------------------|---|--|---|--|
| <b>Semester 3</b><br>Jun-Sept | BUS7B4<br>Integrated Communications<br>(15 credits)<br>Core | BUS7B1<br>Emphasising the Environment<br>(15 credits)<br>Core    | BUS7B2<br>Implementing Strategies<br>(15 credits)<br>Core | BUS7B5<br>Financial Insights and Business<br>(15 credits)<br>Core  |
| <b>Semester 1</b><br>Oct-Jan  | BUS7B6<br>HRM in Context<br>(15 credits)<br>Core            | BUS7B3<br>Creative Change and Innovation<br>(15 credits)<br>Core | BUS7B7<br>Strategic Marketing<br>(15 credits)<br>Option   | BUS7B8<br>Customer Continuity and Growth<br>(15 credits)<br>Option |
| <b>Semester 2</b><br>Feb-May  | BUS7B11<br>Dissertation<br>(30 credits)<br>Core             | BUS7B13<br>Research Methods<br>(15 credits)<br>Core              | BUS7B12<br>Research Proposal<br>(15 credits)<br>Core      |  |

## Jan/February – f/t

| Year 1                        |   |  |   |  |
|-------------------------------|---|--|---|--|
| <b>Semester 2</b><br>Feb-May  | BUS7B6<br>HRM in Context<br>(15 credits)<br>Core            | BUS7B3<br>Creative Change and Innovation<br>(15 credits)<br>Core | BUS7B7<br>Strategic Marketing<br>(15 credits)<br>Option   | BUS7B8<br>Customer Continuity and Growth<br>(15 credits)<br>Option |
| <b>Semester 3</b><br>Jun-Sept | BUS7B4<br>Integrated Communications<br>(15 credits)<br>Core | BUS7B1<br>Emphasising the Environment<br>(15 credits)<br>Core    | BUS7B2<br>Implementing Strategies<br>(15 credits)<br>Core | BUS7B5<br>Financial Insights and Business<br>(15 credits)<br>Core  |
| <b>Semester 1</b><br>Oct-Jan  | BUS7B13<br>Research Methods<br>(15 credits)<br>Core         | BUS7B12<br>Literature Review<br>(15 credits)<br>Core             | BUS7B11<br>Dissertation<br>(30 credits)<br>Core           |  |

## Exceptional MBA top up (September 2020 intake)

|                              |   |  |   |
|------------------------------|---|--|---|
| <b>Semester 1</b><br>Oct-Jan | BUS7B13<br>Research Methods<br>(15 credits)<br>Core | BUS7B12<br>Literature Review<br>(15 credits)<br>Core | BUS7B11<br>Dissertation<br>(30 credits)<br>Core |
|------------------------------|---|--|---|

For p/t delivery students will undertake a minimum of 30 credits per semester.

| DATE OF APPROVAL                           |               |
|--|---------------|
| Date of programme delivery approval event: | 08 April 2021 |
| Date of approval by Academic Board:        | 12 April 2021 |



## APPENDIX 2 – PARTNER PROVIDER SUPPLEMENT TO PROGRAMME SPECIFICATION

When printed this becomes an uncontrolled document. Please check the Programme Directory for the most up to date version by clicking [here](#).

### Programme Title(s): Master of Business Administration

*This is the intended award title from the definitive Programme Specification and what will be printed on the award certificate.*

|   |   |
|---|---|
| 1 | <b>Awarding body</b>  |
|   | Glyndwr University  |
| 2 | <b>Partner Provider</b>   |
|   | MBS College of Crete  |
| 3 | <b>Location of delivery</b>   |
|   | 84 Olimpionikon & Antinoros str., Heraklion, Crete, Greece, PC. 71305     |
| 4 | <b>Faculty/Department</b>   |
|   | Social and Life Sciences  |
| 5 | <b>Mode of study</b>  |
|   | Full time   |
| 6 | <b>Frequency / timing of intake/s</b>                                     |
|   | 1 intake point per academic year (Sept/Oct)                               |
| 7 | <b>Language of study</b>  |
|   | English   |
| 8 | <b>Name of academic link (correct at the point of programme approval)</b> |
|   | Alexis Mason  |

## September intake – f/t

## MBA, MBA Marketing and MBA Human Resource Management

| LEVEL    |         |           |  |              |    |                           |              |
|----------|---------|-----------|--|--------------|----|---------------------------|--------------|
| Mod Code | BUS7B4  | Mod title | Integrated Communications                    | Credit value | 15 | Core                      | Semester 1   |
| Mod Code | BUS7B1  | Mod title | Emphasising the Environment                  | Credit value | 15 | Core                      | Semester 1   |
| Mod Code | BUS7B2  | Mod title | Implementing Strategies                      | Credit value | 15 | Core                      | Semester 1   |
| Mod Code | BUS7B5  | Mod title | Financial Insights and Business Intelligence | Credit value | 15 | Core                      | Semester 1   |
| Mod Code | BUS7B6  | Mod title | HRM in Context                               | Credit value | 15 | Core                      | Semester 2   |
| Mod Code | BUS7B3  | Mod title | Creative Change and Innovation               | Credit value | 15 | Core                      | Semester 2   |
| Mod Code | BUS7B7  | Mod Title | Strategic Marketing                          | Credit value | 15 | Option with MBA Marketing | Semester 2   |
| Mod Code | BUS7B8  | Mod Title | Customer Continuity and Growth               | Credit Value | 15 | Option with MBA Marketing | Semester 2   |
| Mod Code | BUS7B10 | Mod Title | Resourcing and Talent Management             | Credit Value | 15 | Option with MBA HRM       | Semester 2   |
| Mod Code | BUS7B9  | Mod Title | Reward Management                            | Credit Value | 15 | Option with MBA HRM       | Semester 2   |
| Mod Code | BUS7B13 | Mod title | Research Methods                             | Credit value | 15 | Core                      | Semester 2/3 |
| Mod Code | BUS7B12 | Mod title | Literature Review                            | Credit value | 15 | Core                      | Semester 2/3 |
| Mod Code | BUS7B11 | Mod title | Dissertation                                 | Credit value | 30 | Core                      | Semester 2/3 |

| DATE OF APPROVAL                           |                 |
|--|-----------------|
| Date of programme delivery approval event: | 21 January 2021 |
| Date of approval by Academic Board:        | 12 April 2021   |



### APPENDIX 3 – PARTNER PROVIDER SUPPLEMENT TO PROGRAMME SPECIFICATION

When printed this becomes an uncontrolled document. Please check the Programme Directory for the most up to date version by clicking [here](#).

#### Programme Title(s):

**MBA**  
**MBA Marketing**  
**MBA Human Resource Management**  
**MBA Entrepreneurship**  
**MBA Finance**  
**MBA Healthcare Management**  
**MBA Project Management**

*This is the intended award title from the definitive Programme Specification and what will be printed on the award certificate.*

|   |   |
|---|---|
| 1 | <b>Awarding body</b>  |
|   | Glyndwr University  |
| 2 | <b>Partner Provider</b>   |
|   | Global Pathways Academy   |
| 3 | <b>Location of delivery</b>   |
|   | Global Pathways Academy, #806, Souravya, 10th A Main Road, Indiranagar 1st Stage, Bangalore – 560 038   |
|   | Western International College (WINC) #22/1, Siddedahalli ,off Hesarghatta Main Rd, behind Siddineya Temple, Nagasandra Post, Bengaluru, 560073                    |
|   | Western International College (WINC) FZE, PO Box 16038, Ras Al Khaimah Free Trade Zone, Ras Al Khaimah, UAE and/or other sites as approved by Glyndwr in writing. |
| 4 | <b>Faculty/Department</b>   |
|   | Faculty of Social and Life Sciences<br>Faculty of Arts, Science and Technology  |
| 5 | <b>Mode of study</b>  |
|   | Part time   |

|   |   |
|---|---|
| 6 | <b>Frequency / timing of intake/s</b>                                     |
|   | 3 intake points per academic year (July, September and January)           |
| 7 | <b>Language of study</b>  |
|   | English   |
| 8 | <b>Name of academic link (correct at the point of programme approval)</b> |
|   | Alexis Mason (TBC)  |

36                      9                      **GU Approved Partner Programme Delivery Schedule(s)**

**MBA (15 credit structure with specialisms)**

**July intake – p/t**

|   |   |   |
|---|---|---|
| <b>Year 1</b>                           |   |   |
| <b>Semester 3</b><br><b>Jul to Aug</b>  | BUS7B2<br>Implementing Strategies<br>(15 credits)<br>CORE   | BUS7B5<br>Financial Insights and Business<br>(15 credits)<br>CORE |
| <b>Semester 1</b><br><b>Sept to Jan</b> | BUS7B4<br>Integrated Communications<br>(15 credits)<br>CORE | BUS7B1<br>Emphasising the Environment<br>(15 credits)<br>CORE     |
| <b>Semester 2</b><br><b>Feb to May</b>  | BUS7B6<br>HRM in Context<br>(15 credits)<br>CORE            | BUS7B3<br>Creative Change and Innovation<br>(15 credits)<br>CORE  |

|  |   |   |
|--|---|---|
| <b>Year 2</b>                          |   |   |
| <b>Semester 3</b><br><b>Jul to Aug</b> | <b>MBA</b><br>BUS7B7<br>Strategic Marketing<br>(15 credits)<br>OPTION<br><br>OR<br><br>BUS7B8<br>Customer Continuity and Growth<br>(15 credits)<br>OPTION<br><br><b>MBA Marketing</b><br>BUS7B7<br>Strategic Marketing<br>(15 credits)<br>CORE<br><br><b>MBA HRM</b><br>BUS7B10<br>Resourcing and Talent Management<br>(15 credits)<br>CORE | <b>MBA</b><br>BUS7B10<br>Resourcing and Talent Management<br>(15 credits)<br>OPTION<br><br>OR<br><br>BUS7B9<br>Reward Management<br>(15 credits)<br>OPTION<br><br><b>MBA Marketing</b><br>BUS7B8<br>Customer Continuity and Growth<br>(15 credits)<br>CORE<br><br><b>MBA HRM</b><br>BUS7B9<br>Reward Management<br>(15 credits)<br>CORE |

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|  | <b>MBA Finance</b><br>BUS7B15<br>Small Business Finance<br>(15 credits)<br>CORE<br><br><b>MBA Project Management</b><br>BUS7B16<br>Project and Operations Management<br>(15 credits)<br>CORE<br><br><b>MBA Entrepreneurship</b><br>BUS7B14<br>Entrepreneurial Thinking<br>(15 credit)<br>CORE<br><br><b>MBA Healthcare Management</b><br>BUS7B18<br>Conceptualising Leadership in<br>Healthcare<br>(15 credit)<br>CORE | <b>MBA Finance</b><br>BUS7B20 International Finance and<br>Investments<br>(15 credits)<br>CORE<br><br><b>MBA Project Management</b><br>BUS7B19 Business Analytics for Project<br>Management<br>(15 credits)<br>CORE<br><br><b>MBA Entrepreneurship</b><br>BUS7B17<br>New Venture Creation<br>(15 credit)<br>CORE<br><br><b>MBA Healthcare Management</b><br>BUS7B21<br>Professional practice and Strategy<br>Implementation in the context of Health<br>Care Management<br>(15 credit)<br>CORE |
| <b>Semester 1</b><br><br><b>Sep to Jan</b> | BUS7B13<br><br>Research Methods<br><br>(15 credits)<br><br>CORE  | BUS7B12<br><br>Literature Review<br><br>(15 credits)<br><br>CORE   |
| <b>Semester 2</b><br><br><b>Feb to May</b> | BUS7B11<br><br>Dissertation<br><br>(30 credits)<br><br>CORE  |  |

### September intake – p/t

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| <b>Year 1</b>                              |   |   |
| <b>Semester 1</b><br><br><b>Sep to Jan</b> | BUS7B4<br><br>Integrated Communications<br><br>(15 credits) | BUS7B1<br><br>Emphasising the Environment<br><br>(15 credits)     |
| <b>Semester 2</b><br><br><b>Feb to May</b> | BUS7B6<br><br>HRM in Context<br><br>(15 credits)            | BUS7B3<br><br>Creative Change and Innovation<br><br>(15 credits)  |
| <b>Semester 3</b><br><br><b>Jun to Aug</b> | BUS7B2<br><br>Implementing Strategies<br><br>(15 credits)   | BUS7B5<br><br>Financial Insights and Business<br><br>(15 credits) |

| <b>Year 2</b>                          |  |   |
|--|--|---|
| <b>Semester 1</b><br><b>Sep to Jan</b> | <p><b>MBA</b><br/>BUS7B7<br/>Strategic Marketing<br/>(15 credits)<br/>OPTION</p> <p>OR</p> <p>BUS7B8<br/>Customer Continuity and Growth<br/>(15 credits)<br/>OPTION</p> <p><b>MBA Marketing</b><br/>BUS7B7<br/>Strategic Marketing<br/>(15 credits)<br/>CORE</p> <p><b>MBA HRM</b><br/>BUS7B10<br/>Resourcing and Talent Management<br/>(15 credits)<br/>CORE</p> <p><b>MBA Finance</b><br/>BUS7B15<br/>Small Business Finance<br/>(15 credits)<br/>CORE</p> <p><b>MBA Project Management</b><br/>BUS7B16<br/>Project and Operations Management<br/>(15 credits)<br/>CORE</p> <p><b>MBA Entrepreneurship</b><br/>BUS7B14<br/>Entrepreneurial Thinking<br/>(15 credit)<br/>CORE</p> <p><b>MBA Healthcare Management</b><br/>BUS7B18<br/>Conceptualising Leadership in<br/>Healthcare<br/>(15 credit)<br/>CORE</p> | <p><b>MBA</b><br/>BUS7B10<br/>Resourcing and Talent Management<br/>(15 credits)<br/>OPTION</p> <p>OR</p> <p>BUS7B9<br/>Reward Management<br/>(15 credits)<br/>OPTION</p> <p><b>MBA Marketing</b><br/>BUS7B8<br/>Customer Continuity and Growth<br/>(15 credits)<br/>CORE</p> <p><b>MBA HRM</b><br/>BUS7B9<br/>Reward Management<br/>(15 credits)<br/>CORE</p> <p><b>MBA Finance</b><br/>BUS7B20 International Finance and<br/>Investments<br/>(15 credits)<br/>CORE</p> <p><b>MBA Project Management</b><br/>BUS7B19 Business Analytics for<br/>Project Management<br/>(15 credits)<br/>CORE</p> <p><b>MBA Entrepreneurship</b><br/>BUS7B17<br/>New Venture Creation<br/>(15 credit)<br/>CORE</p> <p><b>MBA Healthcare Management</b><br/>BUS7B21<br/>Professional practice and Strategy<br/>Implementation in the context of Health<br/>Care Management<br/>(15 credit)<br/>CORE</p> |
| <b>Semester 2</b><br><b>Feb to May</b> | <p>BUS7B13<br/>Research Methods<br/>(15 credits)</p>   | <p>BUS7B12<br/>Literature Review<br/>(15 credits)</p>   |

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| <b>Semester 3</b><br><b>Jun to Aug</b> | BUS7B11<br>Dissertation<br>(30 credits) |
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### February intake – p/t

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| <b>Year 1</b>                          |   |   |
| <b>Semester 2</b><br><b>Feb to May</b> | BUS7B6<br>HRM in Context<br>(15 credits)            | BUS7B3<br>Creative Change and Innovation<br>(15 credits)  |
| <b>Semester 3</b><br><b>Jun to Aug</b> | BUS7B2<br>Implementing Strategies<br>(15 credits)   | BUS7B5<br>Financial Insights and Business<br>(15 credits) |
| <b>Semester 1</b><br><b>Sep to Jan</b> | BUS7B4<br>Integrated Communications<br>(15 credits) | BUS7B1<br>Emphasising the Environment<br>(15 credits)     |

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|--|---|--|
| <b>Year 2</b>                          |   |  |
| <b>Semester 2</b><br><b>Feb to May</b> | <b>MBA</b><br>BUS7B7<br>Strategic Marketing<br>(15 credits)<br>OPTION<br><br>OR<br><br>BUS7B8<br>Customer Continuity and Growth<br>(15 credits)<br>OPTION<br><br><b>MBA Marketing</b><br>BUS7B7<br>Strategic Marketing<br>(15 credits)<br>CORE<br><br><b>MBA HRM</b><br>BUS7B10<br>Resourcing and Talent<br>Management<br>(15 credits)<br>CORE<br><br><b>MBA Finance</b><br>BUS7B15<br>Small Business Finance<br>(15 credits) | <b>MBA</b><br>BUS7B10<br>Resourcing and Talent<br>Management<br>(15 credits)<br>OPTION<br><br>OR<br><br>BUS7B9<br>Reward Management<br>(15 credits)<br>OPTION<br><br><b>MBA Marketing</b><br>BUS7B8<br>Customer Continuity and Growth<br>(15 credits)<br>CORE<br><br><b>MBA HRM</b><br>BUS7B9<br>Reward Management<br>(15 credits)<br>CORE<br><br><b>MBA Finance</b><br>BUS7B20 International Finance<br>and Investments<br>(15 credits) |

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|---|---|---|
|   | <p>CORE</p> <p><b>MBA Project Management</b><br/>BUS7B16<br/>Project and Operations Management<br/>(15 credits)<br/>CORE</p> <p><b>MBA Entrepreneurship</b><br/>BUS7B14<br/>Entrepreneurial Thinking<br/>(15 credit)<br/>CORE</p> <p><b>MBA Healthcare Management</b><br/>BUS7B18<br/>Conceptualising Leadership in Healthcare<br/>(15 credit)<br/>CORE</p> | <p>CORE</p> <p><b>MBA Project Management</b><br/>BUS7B19 Business Analytics for Project Management<br/>(15 credits)<br/>CORE</p> <p><b>MBA Entrepreneurship</b><br/>BUS7B17<br/>New Venture Creation<br/>(15 credit)<br/>CORE</p> <p><b>MBA Healthcare Management</b><br/>BUS7B21<br/>Professional practice and Strategy Implementation in the context of Health Care Management<br/>(15 credit)<br/>CORE</p> |
| <p><b>Semester 3</b><br/><b>Jun to Aug</b></p>  | <p>BUS7B13</p> <p>Research Methods<br/>(15 credits)</p>   | <p>BUS7B12</p> <p>Literature Review<br/>(15 credits)</p>  |
| <p><b>Semester 1</b><br/><b>Sept to Jan</b></p> | <p>BUS7B11</p> <p>Dissertation<br/>(30 credits)</p>   |   |