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Date of validation event:	25 January 2019
Date of approval by Academic Board:	15 July 2019
Approved Validation Period:	<i>Jan 19-Jan23</i>
Date and type of revision:	<p>Campus based delivery version approved by APSC 30th January 2020. Separate programme spec created with separate module codes.</p> <p>23rd Sept 2020: addition of Advanced Practice routes. Two intakes per year: Sept and Jan/Feb</p> <p>January 2021 – inclusion of Chevron College delivering MBA and MBA Healthcare Management.</p> <p>April 2021 – addition of partner site MBS College delivering MBA along with Marketing and HRM routes</p> <p>April 2021 – addition of partner site Global Pathways Academy delivering MBA all routes</p> <p>May 2021 – additional intake point in June</p> <p>July 2021 – Distinct top-up award approved for WGU and partner sites GPA and SLIM</p> <p>Sept 2021 – inclusion of partner site Capital College for topup programmes MBA, MBA Marketing, MBA Finance, MBA HRM routes.</p> <p>Sept 2021 – change to assessment structure with reduction of assessment elements from 3 to 2 elements for core and optional modules. Merging of Literature Review and Dissertation modules as new module BUS7B44. No change to BUS7B13 RM.</p> <p>Dec 2021 – admin correction to indicative delivery schedule</p> <p>July 2022 – From Sep 22: ADP701 to become optional alongside new optional module ADP702.</p> <p>BUS7B13 RM and BUS7B44 Dissertation to be replaced with BUS7B63 Dissertation on home programme.</p>



PROGRAMME SPECIFICATION

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Enter Programme Title(s)

MBA

MBA Marketing

MBA Human Resource Management

MBA Finance

MBA Project Management

MBA Healthcare Management

MBA Entrepreneurship

MBA with Advanced Practice

MBA Marketing with Advanced Practice

MBA Human Resource Management with Advanced Practice

MBA Finance with Advanced Practice
MBA Project Management with Advanced Practice
MBA Healthcare Management with Advanced Practice
MBA Entrepreneurship with Advanced Practice

Internal Programme Title(s) *(if different to the title on the certificate)*

MBA Top-up
MBA Marketing Top-up
MBA Human Resource Management Top-up
MBA Finance Top-up
MBA Project Management Top-up
MBA Healthcare Management Top-up
MBA Entrepreneurship Top-up

1	<p>Awarding body</p> <p>Glyndŵr University</p>
2	<p>Programme delivered by</p> <p>Glyndŵr University Wrexham Sri Lanka Institute of Marketing (see Appendix 1) MBS College (see Appendix 2) Global Pathways Academy (see Appendix 3) Chevron College (see Appendix 4) Capital College (see Appendix 5)</p>
3	<p>Location of delivery</p> <p>Glyndŵr University Wrexham, Plas Coch Campus Sri Lanka Institute of Marketing, Sri Lanka MBS College, Greece Global Pathways Academy, various sites see Appendix 3 Chevron College, Ireland Capital College, Dubai</p>
4	<p>Faculty/Department</p> <p>Faculty of Social and Life Sciences</p>
5	<p>Exit awards available</p> <p>MBA MBA Marketing MBA Human Resource Management MBA Finance MBA Project Management MBA Healthcare Management MBA Entrepreneurship PG Diploma Business Administration PG Diploma Business Administration Marketing PG Diploma Business Administration Human Resource Management PG Diploma Business Administration Finance PG Diploma Business Administration Project Management PG Diploma Business Administration Healthcare Management PG Diploma Business Administration Entrepreneurship</p>

PG Diploma Business Administration with Advanced Practice
 PG Diploma Business Administration Marketing with Advanced Practice
 PG Diploma Business Administration HRM with Advanced Practice
 PG Diploma Business Administration Finance with Advanced Practice
 PG Diploma Business Administration Project Management with Advanced Practice
 PG Diploma Business Administration Healthcare Management with Advanced Practice
 PG Diploma Business Administration Entrepreneurship with Advanced Practice

PG Certificate Business Administration

6 Professional, Statutory or Regulatory Body (PSRB) accreditation

N/A

This information is correct at the time of validation, please refer to the PSRB register for current accreditation status.

7 Please add details of any conditions that may affect accreditation (e.g. is it dependent on choices made by a student?) eg. completion of placement.

N/A

8 JACS3 / HECoS codes

N100/100079

9 UCAS code

N/A

10 Relevant QAA subject benchmark statement/s

Masters degrees in Business and Management (June 2015)

11 Mode of study

Full & part time; Part-time option only available to Home/EU students
 For Partner sites – see appendices

12 Normal length of study for each mode of study

Standard route:
 Full-time – 12 months
 Part-time – 36 months
 Advanced Practice route:
 Full-time – 20 months
 Part-time – 40 months

13 Language of study

English

14 The following University Award Regulations apply to this programme

General Regulations and Definitions

- Regulations for Bachelor Degrees, Diplomas, Certificates and Foundation Degrees
- ✓ Regulations for Taught Masters Degrees
- Regulations for Taught Masters Degrees taught entirely by online distance learning
- Regulations for Integrated Masters Degrees
- Regulations for Masters of Research
- Regulations for Professional Graduate Certificate in Education
- Regulations for Postgraduate Certificate in Education
- Regulations for Certificate in Education
- Regulations for Graduate Diploma Graduate Certificate
- Regulations for BTEC Higher National Qualifications
- Regulations for Glyndŵr University Certificate of Attendance, Glyndŵr University Certificate of Continuing Education, Glyndŵr University Professional Certificate
- Regulations Glyndŵr University English Language Test

17 Criteria for admission to the programme

Standard entry criteria

Entry requirements are in accordance with the University's admissions policy [click here](#)

The University's entry requirements are set out at <http://www.glyndwr.ac.uk/en/Undergraduatecourses/UCASstariffchange2017/>

Normally, a good first honours degree (2:2 or above) plus two years' postgraduate experience, plus relevant English Language policy criteria.

Exceptionally, applicants without a first degree who can evidence extensive relevant experience of more than two years in a relevant professional role(s) may be considered. This experience must have taken place within the last 5 years. Such applicants may be subject to additional selection criteria at the University's discretion.

These figures are intended as a general guide. Each application is considered individually.

International entry qualifications are outlined on the [National Academic Recognition and Information Centre \(NARIC\)](#) as equivalent to the relevant UK entry qualification.

In addition to the academic entry requirements, all applicants whose first language is not English or Welsh must demonstrate English language proficiency.

European students are able to provide this evidence in a number of ways (please see <http://www.glyndwr.ac.uk/en/Europeanstudents/entryrequirements/> for details), including IELTS.

International students require a UKVI Approved Secure English Language Test (SELT) (please see <http://www.glyndwr.ac.uk/en/Internationalstudents/EntryandEnglishLanguageRequirements/> for details).

DBS Requirements

None required for this programme

Suitability for Practice Procedure

None required for this programme

Non-standard entry criteria and programme specific requirements

As above

18 Recognition of Prior (Experiential) Learning

Applicants may enter the programme at various levels with Recognition of Prior Learning (RPL) or Recognition of Prior Experiential learning (RPEL) in accordance with the [University General Regulations](#). Any programme specific restrictions are outlined below

Programme specific restrictions

Applicants can apply for the MBA 'Top-up' route if they have previous qualifications that meet 120 credits at Level 7 and map to the programme learning outcomes of a specific MBA route:

- MBA
- MBA Marketing
- MBA Human Resource Management
- MBA Finance
- MBA Project Management
- MBA Healthcare Management
- MBA Entrepreneurship

Qualifications such as the ATHE Extended Diploma in Strategic Management are recognised. Applicants applying for the Top-up route will be required to register and complete:

Mod Code	BUS7B63	Mod title	Dissertation	Credit value	60	Core
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19 Aims of the programme

Throughout the programme of study, the emphasis is founded on the application of theoretical knowledge to business scenarios and problems where an operational solution is sought. In order to achieve this outcome, the aims of the programmes are:

1. To enable students to study a major-subject programme with closely related pathways and focus on particular aspects of a broad subject area in which they have prior knowledge or experience through previous study or employment and understand how the boundaries of new knowledge are expanded through research.
2. To enable students to develop an in depth knowledge of a new subject or field of study and acquire a critical awareness of current issues and developments in the subject.
3. To train students in a range of techniques and systematic procedures that are required when conducting academic research linked to the subject area of business and management.
4. To encourage critical skills, a knowledge of professional responsibility, integrity and ethics together with the ability to reflect on personal progress as a learner and undertake independent study.
5. To provide supervision to students in the development of a research proposal within an area of individual interest and subsequently undertake an extended piece of research that includes a critical review of existing literature or other scholarly outputs that makes up a significant proportion of the programme's assessments and may be more specialised in an area of employment or practice related to a particular profession.
6. To equip students with a range of techniques and methods applicable to professional activities and skill possession as a means of enhancing future employment prospects through the demonstration of originality and creativity in making sound judgements in the absence of complete data.
7. To support effective communication, the exercise of initiative, self-direction and autonomy.
8. For programmes with Advanced Practice option: To enable students to advance their knowledge and skills in terms of professional and personal development in preparation for their entry into the job market.

20 Distinctive features of the programme

1. The MBA Programmes use a modular delivery pattern, which encompasses a framework of eight 15 credit modules depending on the subject route and a Dissertation module.
2. They develop the individual profile of the student and incorporate several instances where the student is able to analyse contemporary business situations to provide judgements and solutions which reflect organisational procedures.
3. The programmes have been designed to draw upon The Institute of Directors Competency Framework which incorporates distinctive areas of knowledge, skills and mind-set traits which contribute to effective performance at a senior level within an organisation.
4. There is a mix of traditional 'hard core' academic business Master's modules consisting of Strategy, Finance, Marketing and HRM which continue to be the foundation for this type of programme. The programme routes offer other modules, drawing on a wide range of bodies of knowledge, which reflect the context within which an organisation is required to trade. The outcome is a

rounded business outlook with insights into corporate governance, environmental concerns, marketing and HRM perspectives within a framework of effective and critical reflective practice

5. The inclusion of the Marketing route is particularly distinctive and is readily embedded within the programme. The overarching teaching and learning strategy which encompasses current business issues together with issues arising within the students' workplaces, if, and where appropriate. This ensures the three-fold framework of skills, mind-set and knowledge are oriented towards this particular body of knowledge throughout the duration of the taught element of the programme for students electing to take this route. When progressing to the dissertation route there would be a clear expectation for the student's research questions to focus on a topic that would benefit from research into Marketing.
6. Similarly, the HRM route is of increasing relevance where people are the foundation of a vibrant world economy and requires a mind-set that is supported by an understanding of HRM practices where transferable business knowledge and key management skills are important. During the generic taught modules students will be encouraged and supported to bring HRM issues into classroom debate as a pre-cursor to including and emphasising current issues in their assignments. When reaching the dissertation stage, again there would be a clear expectation that HRM students would base their dissertations on a research topic that is of international relevance.
7. MBA Finance is aimed at professionals building a career within finance, accounting and corporate social responsibility roles. This innovative programme is also for highly motivated achieving graduates with the relevant experience looking to become financial leaders in their field. Students will be encouraged to adopt and understand the necessary skills to identify and assess key financial concepts and use financial and modelling tools to solve complex business problems. In addition, they will be able to select and apply relevant insightful corporate valuation methods and assess financial objectives and performance. Consequently, this course prepares candidates for such roles and whereby candidates can enhance their analytical skills in international finance, economics and investment management.
8. MBA Project Management is aimed at graduates who wish to pursue a career in Project Management or enhance their project management skills. The course is designed to equip the student with a set of analytical skills for planning and managing projects as well as forecasting risk and economic data analytics. An MBA in Project Management is a particularly attractive asset to employers in engineering, construction, and information science, to name a few. The program educates students in planning for and achieving the most streamlined applications for a company. Global industries need people who understand on-the-ground issues such as supply chain management, and can demonstrate the communication skills required to lead productively.
9. MBA Healthcare Management is intended for clinical leadership and healthcare management professionals in middle and higher management roles. It will support students who are aiming to develop their understanding and application

of management and leadership in the healthcare sector. Further students will be able to identify and analyse how healthcare policies are designed and implemented, and how healthcare systems can be evaluated and compared. Consequently, this MBA Healthcare Management programme will help emerging leaders in the healthcare sector to develop their expertise and capability in leadership and management.

10. MBA Entrepreneurship is open to business professional who wish to prepare themselves for a wide range of career opportunities, such as; launching new business ventures, developing start-ups and companies, and managers of innovation in larger companies. Further, this course aims to provide students with the knowledge to understand innovation methods, techniques and strategy at the individual and organisational level. Students will be equipped to identify and evaluate analytical techniques to determine the best use of entrepreneurial assets. This course is designed for professionals who aspire to enhance their entrepreneurial, creative and leadership skills and subsequent career progression.
11. For programmes with Advanced Practice option: The Advanced Practice component will provide students with the opportunity to enhance personal and professional development in preparation for their entry into the job market.

Students will choose one of two Advanced Practice modules:

ADP701: Advanced Practice: Work-Based Learning

- Students will undertake a work placement and be asked to reflect critically on their experience

ADP702: Advanced Practice: Entrepreneurship

- Students will undertake a group entrepreneurial project to produce a product or service. They will then either test trade this product or complete market research. Students will be asked to reflect critically on their experience.

In addition to practical and professional skills gained during their Advanced Practice semester, students will also be able to engage in the process of critical self-reflection and thereby build up more self-awareness, flexibility and resilience to better prepare themselves for the challenges of the job market, giving them an edge over graduates who have not undertaken a practical work component during their studies.

12. Adopting this differentiation strategy throughout the duration of the programme provides flexibility for individual student aspirations and a clear distinction between the programme routes.

The most important values which inform this programme are:

Self-awareness

Independence

Performance orientation

Professional, business behaviours

Ethical considerations

The most important intellectual skills developed in the programme are:

Strategic thinking,
Analysis and use of information,
Decision-making,
Communication
Reflective practices.

The most useful practical skills, techniques and capabilities developed are:

Analysis and evaluation of data and scenarios
Presentation of information
Summarizing
Questioning and probing
Research skills
Concluding

The ways in which a student will learn are:

Online learning
Face to face taught sessions
Facilitated discussion
Contributing a point of view and sustaining an argument
Challenging
Preparing material and presenting a topic to peers
Independent study – reading and research
Interpretation
Completion of assessments
Assignment feedback

21 Credit accumulation and exit awards

Exit Awards

For all of the standard MBA routes without Advanced Practice, the following applies in relation to exit awards:

- i) The PG Certificate Business Administration is an exit award available for a student who has completed 60 credits at level 7 and who is unable, or chooses not to continue on the programme.
- ii) The PG Diploma Business Administration,
PG Diploma Business Administration Marketing
PG Diploma Business Administration HRM
PG Diploma Business Administration Finance
PG Diploma Business Administration Project Management
PG Diploma Business Administration Healthcare Management
PG Diploma Business Administration Entrepreneurship
are exit awards available for students who have completed 120 credits at level 7, and who are unable, or choose not to continue on the programme.

For all of the Advanced Practice routes, the following applies in relation to exit awards:

- i) 60 credits Advanced Practice module has been completed in addition to 120 credits at Level 7.

PG Diploma Business Administration with Advanced Practice
 PG Diploma Business Administration Marketing with Advanced Practice
 PG Diploma Business Administration HRM with Advanced Practice
 PG Diploma Business Administration Finance with Advanced Practice
 PG Diploma Business Administration Project Management with Advanced Practice
 PG Diploma Business Administration Healthcare Management with Advanced Practice
 PG Diploma Business Administration Entrepreneurship with Advanced Practice

are exit awards available for students who have completed 60 credits Advanced Practice module in addition to 120 credits at level 7.

There is no exit award for students who register on the Top-up award but do not pass and complete the required 60 credits.

22 Programme structure diagram

The MBA: 6 core MBA modules plus two optional modules, with the choice of, one module from the MBA Marketing route and, one module from the MBA HRM route.

The MBA Marketing: 6 core MBA modules plus the 2 marketing subject specific modules.

The MBA HRM: 6 core MBA modules plus the two HRM subject specific modules.

The MBA Finance: 6 core MBA modules plus the two Finance subject specific modules.

The MBA Project Management: 6 core MBA modules plus the two Project Management subject specific modules.

The MBA Healthcare Management: 6 core MBA modules plus the two Healthcare Management subject specific modules.

The MBA Entrepreneurship: 6 core MBA modules plus the two Entrepreneurship subject specific modules.

The eight module framework for each MBA route is then followed by a final 60 credit dissertation module. Any one module will therefore have students enrolled from a number of different cohorts.

The Advanced Practice route: The above framework applies to all programmes on the Advanced Practice route with the addition of the 60-credit Advanced Practice Module undertaken after completion of taught modules and before the dissertation module.

If a student opting to do ADP701 is unable to secure a work placement, they will be transferred to ADP702, where they will undertake a group entrepreneurial project. In total, students will complete 240 credits for programmes with Advanced Practice.

LEVEL							
Mod Code	BUS7B29	Mod title	Integrated Communications	Credit value	15	Core	Semester 1
Mod Code	BUS7B26	Mod title	Emphasising the Environment	Credit value	15	Core	Semester 1

LEVEL							
Mod Code	BUS7B27	Mod title	Implementing Strategies	Credit value	15	Core	Semester 1
Mod Code	BUS7B30	Mod title	Financial Insights and Business	Credit value	15	Core	Semester 1
Mod Code	BUS7B31	Mod title	HRM in Context	Credit value	15	Core	Semester 2
Mod Code	BUS7B28	Mod title	Creative Change and Innovation	Credit value	15	Core	Semester 2
Mod Code	BUS7B32	Mod Title	Strategic Marketing	Credit value	15	Option with MBA Marketing	Semester 2
Mod Code	BUS7B33	Mod Title	Customer Continuity and Growth	Credit Value	15	Option with MBA Marketing	Semester 2
Mod Code	BUS7B35	Mod Title	Resourcing and Talent Management	Credit Value	15	Option with MBA HRM	Semester 2
Mod Code	BUS7B34	Mod Title	Reward Management	Credit Value	15	Option with MBA HRM	Semester 2
Mod Code	BUS7B38	Mod Title	Small Business Finance	Credit Value	15	Option with MBA Finance	Semester 2
Mod Code	BUS7B39	Mod Title	International Finance and Investments	Credit Value	15	Option with MBA Finance	Semester 2
Mod Code	BUS7B40	Mod Title	Project and Operations Management	Credit Value	15	Option with MBA Project Management	Semester 2
Mod Code	BUS7B41	Mod Title	Business Analytics for Project Management	Credit Value	15	Option with MBA Project Management	Semester 2
Mod Code	BUS7B36	Mod Title	Entrepreneurial Thinking	Credit Value	15	Option with MBA Entrepreneurship	Semester 2
Mod Code	BUS7B37	Mod Title	New Venture Creation	Credit Value	15	Option with MBA Entrepreneurship	Semester 2
Mod Code	BUS7B42	Mod Title	Conceptualising Leadership in Healthcare	Credit Value	15	Option with MBA Healthcare Management	Semester 2
Mod Code	BUS7B43	Mod Title	Professional practice and Strategy Implementation in the context of Health Care Management	Credit Value	15	Option with MBA Healthcare Management	Semester 2
Mod Code	BUS7B63	Mod title	Dissertation	Credit value	60	Core	Semester 1, 2, 3
Mod Code	ADP701	Mod title	Advanced Practice: Work-based Learning	Credit value	60	Option for Advanced Practice routes	
Mod Code	ADP702	Mod title	Advanced Practice: Entrepreneurship	Credit Value	60	Option for Advanced Practice routes	

MBA Top-up award

Mod Code	BUS7B63	Mod title	Dissertation	Credit value	60	Core	Semester 3
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Indicative delivery schedule for Full-time MBA standard programmes and with Advanced Practice

September Intake (Standard Route)			
	Semester 1	Semester 2	Semester 3
Taught Modules	BUS7B29 Integrated Communications	BUS7B31 HRM in Context	BUS7B63 Dissertation
	BUS7B26 Emphasising the Environment	BUS728 Creative Change and Innovation	
	BUS7B27 Implementing Strategies	Two optional modules	
	BUS7B30 Financial Insights and Business		
Dissertation	BUS7B63 Dissertation	BUS7B63 Dissertation	

September Intake with Advanced Practice					
	Semester 1	Semester 2	Semester 3	Semester 1 (of next academic year)	Semester 2 (of next academic year)
Taught Modules	BUS7B29 Integrated Communications	BUS7B31 HRM in Context	Break	ADP701 Advanced Practice: Work-based learning OR ADP702 Advanced Practice: Entrepreneurship	BUS7B63 Dissertation
	BUS7B26 Emphasising the Environment	BUS728 Creative Change and Innovation			
	BUS7B27 Implementing Strategies	Two optional modules			
	BUS7B30 Financial Insights and Business				
Dissertation	BUS7B63 Dissertation	BUS7B63 Dissertation			

January Intake (Standard Route)				
	Semester 2	Semester 3	Semester 1 (of next academic year)	Semester 2 (of next academic year)
Taught Modules	BUS7B31 HRM in Context	Break	BUS7B29 Integrated Communications	BUS7B63 Dissertation
	BUS728 Creative Change and Innovation		BUS7B26 Emphasising the Environment	
	Two optional modules		BUS7B27 Implementing Strategies	
			BUS7B30 Financial Insights and Business	
Dissertation	BUS7B63 Dissertation		BUS7B63 Dissertation	

January Intake with Advanced Practice					
	Semester 2	Semester 3	Semester 1 (of next academic year)	Semester 2 (of next academic year)	Semester 3 (of next academic year)
Taught Modules	BUS7B31 HRM in Context	Break	BUS7B29 Integrated Communications	ADP701 Advanced Practice: Work-based learning OR ADP702 Advanced Practice: Entrepreneurship	BUS7B63 Dissertation
	BUS728 Creative Change and Innovation		BUS7B26 Emphasising the Environment		
	Two optional modules		BUS7B27 Implementing Strategies		
			BUS7B30 Financial Insights and Business		
Dissertation	BUS7B63 Dissertation		BUS7B63 Dissertation		

June Intake (Standard Route)			
	Semester 3	Semester 1 (of next academic year)	Semester 2 (of next academic year)
Taught Modules	BUS7B31 HRM in Context	BUS7B29 Integrated Communications	BUS7B63 Dissertation
	BUS728 Creative Change and Innovation	BUS7B26 Emphasising the Environment	
	Two optional modules	BUS7B27 Implementing Strategies	
		BUS7B30 Financial Insights and Business	
Dissertation	BUS7B63 Dissertation	BUS7B63 Dissertation	

June Intake with Advanced Practice					
	Semester 3	Semester 1 (of next academic year)	Semester 2 (of next academic year)	Semester 3 (of next academic year)	Semester 1 (of next academic year)
Taught Modules	BUS7B31 HRM in Context	BUS7B29 Integrated Communications	ADP701 Advanced Practice: Work-based learning OR ADP702 Advanced Practice: Entrepreneurship	Break	BUS7B63 Dissertation
	BUS728 Creative Change and Innovation	BUS7B26 Emphasising the Environment			
	Two optional modules	BUS7B27 Implementing Strategies			
		BUS7B30 Financial Insights and Business			
Dissertation	BUS7B63 Dissertation	BUS7B63 Dissertation			

23 Intended learning outcomes of the programme

On completion of the following learning outcomes students will be able to:

Knowledge and Understanding

	Level 7
A1	Demonstrate a critical appreciation of concepts, principles and theories related to business strategies and a range of applications
A2	Evaluate the contribution to which roles and interactions contribute to a successful, contemporise organisation
A3	Demonstrate insight related to the effectiveness and nature of the stakeholder communications and influence
A4	Appreciate the principles of management decision making and the ways in which they contribute to business efficiency, growth and development
A5	MBA Marketing : Demonstrate understanding of consumer behaviour
A6	MBA HRM : Have a systematic understanding of knowledge, and a critical awareness of current HRM issues, and identify techniques for solving problems and be able to apply this to practice
A7	MBA Finance: Demonstrate a critical understanding of the key concepts and knowledge relevant to the finance sector.
A8	MBA Project Management: Evaluate the importance of Project Management and the knowledge and strategies required to contribute to successful project completion.
A9	MBA Healthcare Management: Demonstrate the knowledge and understanding required to contextualise critical healthcare management theory.
A10	MBA Entrepreneurship: Appreciate how the relevant entrepreneurship practices and concepts and be able to contextualise in a number organisations.

Intellectual skills

	Level 7
B1	Undertake critical thinking to provide a judgement
B2	Work autonomously to identify and interpret relevant principles and procedures to present analytical resolution
B3	Bring together theoretical facts and ideas to present synthesis in support of a proposal or argument or solve a business problem
B4	Demonstrate an awareness of emotional intelligence in self and others as a means of influencing behaviour from a management perspective
B5	MBA Marketing : Identify and interpret relevant theory in context
B6	MBA HRM: Demonstrate sound theoretical grounding across a range of strategic HRM disciplines within an organisational context.

	Level 7
B7	MBA Finance: Identify the key relevant strategic theory and models.
B8	MBA Project Management: Develop a critical understanding of the factors involved in analytical and forecasting skills required within the sector.
B9	MBA Healthcare Management: Demonstrate an understanding of the key concepts, theory and application to the healthcare management.
B10	MBA Entrepreneurship: Demonstrate critical thinking skills required by entrepreneurs to achieve in dynamic business environments.

Subject Skills

	Level 7
C1	Use relevant communication channels and tools for applications throughout business and management situations
C2	Interpret business information systems for managerial applications
C3	Implement appropriate strategies to support enterprise development and change
C4	Demonstrate an ethical approach to underpin business practice
C5	MBA Marketing : Interpret relevant principles and how this influences business and marketing strategy
C6	MBA HRM: Develop a deep understanding of how to communicate information and empirical research findings that will create strategic value to the HRM function.
C7	MBA Finance : Develop critical understanding in finance, accounting and corporate social responsibility
C8	MBA Project Management: Interpret and implement key project management skills required within this fast paced industry including; business analytics and project and operations management.
C9	MBA Healthcare Management: the application of critical management and leadership skills in the healthcare sector.
C10	MBA Entrepreneurship: Utilise key entrepreneurial skills and innovation techniques which lead to solutions and developments in line with the business sector.

Practical, professional and employability skills

	Level 7
D1	Communicate effectively both orally and in writing by drawing on relevant information, summarising and interpreting
D2	Master numeracy skills, data analysis and statistical interpretations
D3	Work independently to manage personal development and exercise time-management and prioritisation
D4	Contribute in an effective manner to evident based decision making in order to influence people and outcomes
D5	MBA Marketing : Work effectively and contribute relevant skills
D6	MBA HRM: Ability to solve complex HR problems and make informed decisions using reasoned decision making techniques on policy and strategy, identifying and evaluating options and demonstrating the ability to implement and review decisions.
D7	MBA Finance: Concerned with providing the necessary skills to build and develop a career in finance.
D8	MBA Project Management: Designed to equip you with skills for planning and managing projects as well as forecasting risk and economic data

	analytics.
D9	MBA Health Management : Concerned with the analysis, formulation and implementation of relevant Health Care Strategy and its implications for Healthcare Management.
D10	MBA Entrepreneurship: Provides a comprehensive understanding of the entrepreneurial skills and processes required in the development of venture creation and management.
D11	Programmes with Advanced Practice: Demonstrate knowledge and understanding of operating business or employer environment or environments, and articulate the deployment of higher level skills within this context.

24 Curriculum matrix

To demonstrate how the overall programme outcomes are achieved and where skills are developed and assessed within individual modules.

For successful completion of PG Certificate, students will achieve the following learning outcomes: A1-A4, B1-B4, C1-C4,D1-D4

For successful completion of PG Diploma, students will achieve the following learning outcomes: all core module learning outcomes plus the relevant subject specific outcomes.

For successful completion of MBA Award, students will achieve the following learning outcomes: All core module learning outcomes, plus relevant subject specific module and dissertation module learning outcomes.

MBA

Module Title	Core or option?	A1	A2	A3	A4	A5	A6		B1	B2	B3	B4	B5	B6		C1	C2	C3	C4	C5	C6		D1	D2	D3	D4	D5	D6
<i>Emphasising the Environment</i>	Core	■	■	■	■	□	□		■	■	■	□	□	□		■	■	■	■	■	■		■	□	■	■	□	□
<i>Implementing Strategies</i>	Core	■	■	■	■	■	■		■	■	■	■	■	■		■	■	■	■	■	■		■	■	■	■	■	■
<i>Creative Change and Innovation</i>	Core	■	■	■	■	□	□		■	■	■	■	□	□		■	■	■	■	□	□		■	■	■	■	□	□
<i>Integrated Communications</i>	Core	■	■	■	■	■	□		■	■	■	■	■	□		■	■	■	■	■	□		■	■	■	■	■	□
<i>HRM in Context</i>	Core	■	■	■	■	■	■		■	■	■	■	■	■		■	■	■	■	□	■		■	■	■	□	■	■
<i>Financial Insights and Business Intelligence</i>	Core	■	■	■	■	□	■		■	□	■	■	□	□		■	■	■	■	□	□		□	■	□	■	□	□
<i>Dissertation</i>	Core	■	■	■	■	■	■		■	■	■	■	■	■		■	■	■	■	■	■		■	■	■	■	■	■
<i>MBA options – students need to take 2 of the below</i>																												
<i>Strategic Marketing Or</i>	Option	■	■	■	■	■	■		■	■	■	■	■	□		■	■	■	■	□	□		■	■	■	■	■	□
<i>Customer Continuity and Growth</i>	Option	■	■	■	■	■	■		■	■	■	■	■	□		■	■	■	■	■	□		■	■	■	■	■	□

Reward Management Or	Option	■	■	■	■	□	■		■	■	■	■	□	■		■	■	■	■	■	■		■	□	■	□	□	■	
Resource and Talent Management	Option	■	■	■	■	□	■		■	■	■	■	□	■		■	■	■	■	■	■	■		■	□	■	■	□	■

MBA Marketing

Module Title	Core or option?	A1	A2	A3	A4	A5		B1	B2	B3	B4	B5		C1	C2	C3	C4	C5		D1	D2	D3	D4	D5
Emphasising the Environment	Core	■	■	■	■	□		■	■	■	□	□		■	■	■	■	■		■	□	■	■	□
Implementing Strategies	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	■		■	■	■	■	■
Creative Change and Innovation	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
Integrated Communications	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	■		■	■	■	■	■
HRM in Context	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	□		■	■	■	□	■
Financial Insights and Business Intelligence	Core	■	■	■	■	□		■	□	■	■	□		■	■	■	■	□		□	■	□	■	□
Dissertation	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	■		■	■	■	■	■
Strategic Marketing	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	□		■	■	■	■	■
Customer Continuity and Growth	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	■		■	■	■	■	■

MBA HRM

Module Title	Core or option?	A1	A2	A3	A4	A6		B1	B2	B3	B4	B6		C1	C2	C3	C4	C6		D1	D2	D3	D4	D6
Emphasising the Environment	Core	■	■	■	■	□		■	■	■	□	□		■	■	■	■	■		■	□	■	■	□
Implementing Strategies	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	■		■	■	■	■	■
Creative Change and Innovation	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
Integrated Communications	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
HRM in Context	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	■		■	■	■	□	■

Module Title	Core or option?	A1	A2	A3	A4	A6		B1	B2	B3	B4	B6		C1	C2	C3	C4	C6		D1	D2	D3	D4	D6
<i>Financial Insights and Business Intelligence</i>	Core	■	■	■	■	■		■	□	■	■	□		■	■	■	■	□		□	■	□	■	□
<i>Dissertation</i>	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	■		■	■	■	■	■
<i>Reward Management</i>	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	■		■	□	■	□	■
<i>Resource and Talent Management</i>	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	■	■		■	□	■	■	■

MBA Finance

Module Title	Core or option?	A1	A2	A3	A4	A7		B1	B2	B3	B4	B7		C1	C2	C3	C4	C7		D1	D2	D3	D4	D7
<i>Emphasising the Environment</i>	Core	■	■	■	■	□		■	■	■	□	□		■	■	■	■	□		■	□	■	■	□
<i>Implementing Strategies</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Creative Change and Innovation</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Integrated Communications</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>HRM in Context</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	□	□
<i>Financial Insights and Business Intelligence</i>	Core	■	■	■	■	□		■	□	■	■	□		■	■	■	■	□		□	■	□	■	□
<i>Dissertation</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Small Business Finance</i>	Core	■	□	■	■	■		■	■	■	□	■		□	□	■	■	■		□	■	□	□	■
<i>International Finance and Investments</i>	Core	■	□	□	■	■		■	■	■	□	■		□	□	□	□	■		■	■	■	■	■

MBA Project Management

Module Title	Core or option?	A1	A2	A3	A4	A8		B1	B2	B3	B4	B8		C1	C2	C3	C4	C8		D1	D2	D3	D4	D8
<i>Emphasising the Environment</i>	Core	■	■	■	■	□		■	■	■	□	□		■	■	■	■	□		■	□	■	■	□
<i>Implementing Strategies</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Creative Change and Innovation</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Integrated Communications</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>HRM in Context</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	□	□
<i>Financial Insights and Business Intelligence</i>	Core	■	■	■	■	□		■	□	■	■	□		■	■	■	■	□		□	■	□	■	□
<i>Dissertation</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Project and Operations Management</i>	Core	■	■	□	■	■		■	■	■	□	■		■	■	■	■	■		■	■	■	■	■
<i>Business Analytics for Project Management</i>	Core	■	■	■	■	■		■	■	■	■	■		■	■	■	□	■		□	■	■	■	■

MBA Healthcare Management

Module Title	Core or option?	A1	A2	A3	A4	A9		B1	B2	B3	B4	B9		C1	C2	C3	C4	C9		D1	D2	D3	D4	D9
<i>Emphasising the Environment</i>	Core	■	■	■	■	□		■	■	■	□	□		■	■	■	■	□		■	□	■	■	□
<i>Implementing Strategies</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Creative Change and Innovation</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Integrated Communications</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>HRM in Context</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	□	□
<i>Financial Insights and Business Intelligence</i>	Core	■	■	■	■	□		■	□	■	■	□		■	■	■	■	□		□	■	□	■	□
<i>Dissertation</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□

Module Title	Core or option?	A1	A2	A3	A4	A9		B1	B2	B3	B4	B9		C1	C2	C3	C4	C9		D1	D2	D3	D4	D9
<i>Conceptualising Leadership in Healthcare</i>	Core	■	■	■	□	■		■	■	■	■	■		■	□	■	■	■		■	□	■	■	■
<i>Professional Practice and Strategy Implementation in the Context of Healthcare Management</i>	Core	■	■	■	■	■		■	■	■	□	■		■	■	□	■	■		■	□	■	■	■

MBA Entrepreneurship

Module Title	Core or option?	A1	A2	A3	A4	A10		B1	B2	B3	B4	B10		C1	C2	C3	C4	C10		D1	D2	D3	D4	D10
<i>Emphasising the Environment</i>	Core	■	■	■	■	□		■	■	■	□	□		■	■	■	■	□		■	□	■	■	□
<i>Implementing Strategies</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Creative Change and Innovation</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Integrated Communications</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>HRM in Context</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	□	□
<i>Financial Insights and Business Intelligence</i>	Core	■	■	■	■	□		■	□	■	■	□		■	■	■	■	□		□	■	□	■	□
<i>Dissertation</i>	Core	■	■	■	■	□		■	■	■	■	□		■	■	■	■	□		■	■	■	■	□
<i>Entrepreneurial Thinking</i>	Core	□	■	■	■	■		■	■	■	■	■		□	■	■	■	■		■	□	□	■	■
<i>New Venture Creation</i>	Core	■	■	■	■	■		■	■	■	□	■		■	■	□	□	■		■	□	□	■	■

MBA Programmes: Advanced Practice route

For successful completion of MBA Award on programmes with Advanced Practice, students will achieve the learning outcomes highlighted in the tables above as well as Learning Outcome D11.

25 Learning and teaching strategy

The learning and teaching strategy of the programmes is based on the acquisition of new or modified knowledge, behaviours, skills and values which lead to the empowerment of learners with the confidence to participate, critically and creatively, in the study of their subject area. This is supported by drawing on emergent business issues to enable students to experience, at first hand, the subject material in a manner which is closely related to business and management practices.

In order to achieve this an inclusive learning environment is the foundation to provide an enriched learning environment where the dignity and value of the individual contributes to the provision of an enriched learning environment which raises aspirations and supports achievement. In order to develop inclusivity students are encouraged to contribute by sharing their own work-related experiences that relate to the lecture topic. As post-graduate students, an awareness of contemporary business issues is also encouraged via reading business media on a regular basis as an additional strand to provide a broader and easily accessible route to further inclusivity.

The strategy is further developed through the delivery of teaching which aims to be contemporary, relevant and inspirational leading to the co-production and enhancement of creative and transformational learning through a mix of formal and informal approaches. Academic theory will be presented to support application to practice. Drawing further on inclusivity, the lecture debates encourage student reflection. Furthermore, group discussion provides a forum where learning is encouraged by drawing on three sources, namely theoretical, experiential and example; resulting in co-production of learning, with the potential for synthesis, which is enhanced by considering the perspectives of others.

Support for the strategy is underpinned by the integrated use of technological developments to provide additional flexibility, variety and access to a wider range of resources and materials.

Advice, guidance and feedback from formative and summative assessment will be provided as a mechanism to acquire and develop learning skills and understand sound academic practice, using, where ever possible, the cross programme virtual learning environment.

Guidance in the planning of independent study and plans for future work will underpin tutorial sessions to establish expectations and to support the active, independent learner who takes clear responsibility for their own learning, development and performance.

Students will be encouraged to participate in extra curricula events when relevant guest speakers and specialists are invited to share best practice. Networking opportunities and collaborative openings provide periodic enhanced learning routes. Periodically guest speakers contribute to specific modular delivery, however this is entirely dependent upon availability and, should this distinctive opportunity arise, it takes place at relatively short notice during teaching weeks. Recorded material is also used to replace live guest speakers and provide insights into business systems and practice.

Learning and teaching undergoes a change in style at the dissertation stage. Individual specialist supervision is provided to support the student through the individual chapters which make up the submission and work within the confines of the research design and question.

In accordance with sound educational research and current best practice, the programme will be delivered and assessed through a broad range of methods, reflecting the distinctive features of the programme, providing learning opportunities in a supportive environment to ensure knowledge transfer is affected.

Regular communication will be scheduled in the form of programme meetings to share best practice and engaged in reflective practice from an individual perspective and contribute views.

26 The Wrexham Glyndŵr Graduate

Module title	CORE ATTRIBUTES				KEY ATTITUDES					PRACTICAL SKILLSETS					
	Engaged	Creative	Enterprising	Ethical	Commitment	Curiosity	Resilient	Confidence	Adaptability	Digital fluency	Organisation	Leadership and team working	Critical thinking	Emotional intelligence	Communication
<i>Emphasising the Environment</i>	■	■	□	■	■	■	■	■	■	□	■	■	■	■	■
<i>Implementing Strategies</i>	■	■	■	■	■	■	■	■	■	□	■	■	■	■	■
<i>Creative Change and Innovation</i>	■	■	■	■	■	■	■	■	■	□	■	■	■	■	■
<i>Integrated Communications</i>	■	■	■	■	■	■	■	■	■	□	■	■	■	■	■
<i>HRM in Context</i>	■	■	■	■	■	□	■	■	■	□	■	■	■	■	■
<i>Financial Insights and Business Intelligence</i>	■	■	■	■	■	□	■	■	■	■	■	■	■	■	■
<i>Strategic Marketing</i>	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■
<i>Customer Continuity and Growth</i>	■	■	■	■	■	■	■	■	■	□	■	■	■	■	■
<i>Reward Management</i>	■	■	■	■	■	□	■	■	■	□	■	■	■	■	■
<i>Resource and Talent Management</i>	■	■	■	■	■	□	■	■	■	□	■	■	■	■	■
<i>Small Business Finance</i>	■	■	■	■	■	□	■	■	■	■	■	■	■	■	■
<i>International Finance and Investments</i>	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■
<i>Project and Operations Management</i>	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■
<i>Business Analytics for Project Management</i>	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■
<i>Conceptualising Leadership in Healthcare</i>	■	■	■	■	■	■	■	■	■	□	■	■	■	■	■
<i>Professional Practice and Strategy Implementation in the Context of Healthcare Management</i>	■	■	■	■	■	■	■	■	■	□	■	■	■	■	■
<i>Entrepreneurial Thinking</i>	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■

<i>New Venture Creation</i>	■	■	■	■	■	■	■	■	■	■	□	■	■	■	■	■
<i>Dissertation</i>	■	■	□	■	■	■	■	■	■	■	■	■	■	■	■	■
<i>Advanced Practice</i>	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■

27 Work based/placement learning statement

For programmes without the Advanced Practice option, students are encouraged to use their current or previous work experience to reflect on.

Programmes on the Advanced Practice route offer substantive work-based learning via the Advanced Practice route. While advice can be sought from the Work-related Learning Unit (WRLU) during the process, students are ultimately responsible for securing a placement using the protocol described in the Advanced Practice module handbook. Alternatively, they might opt to undertake a group entrepreneurial project to produce a product or service.

Students opting to undertake Advanced Practice Work Based Learning are required to submit a Placement Proposal and a Placement Specification form to the WRLU before the placement can be approved. The Placement Specification should be signed by WRLU, Placement Provider and student. Placement hours are to be recorded by students in a log and signed off by a manager at their workplace at the end of the placement. Any cause of concerns, either from students or from placement providers shall be referred to the Work-related Learning Unit who will follow the procedures outlined in the Advanced Practice handbook for remedial actions.

28 Welsh medium provision

The programmes will be delivered through the medium of English. Students are entitled to submit assessments in the medium of Welsh.

29 Assessment strategy

The assessment schedule of the programme considers the dual needs of assessment for learning and assessment of learning. The strategy is to provide a sequence and variety of assessment tasks to reflect the modular learning outcomes which contribute towards the achievement of the award.

Assessments are written in a manner which incorporates subject specific theory and content together with consideration of professional practice and educational scholarship based on current scenarios, where applicable.

Each assessment pack includes the standard Masters level marking criteria as a foundation for consistency and provided clarity with regard to the subsequent academic judgements.

The Assessment Strategy is based on commentary provided with the UK Quality Code for Higher education that: Assessment and feedback practices are informed by reflection, consideration of professional practice, and subject-specific and

educational scholarship to develop assessment activities which are closely connected with real-world situations or tasks.

Criteria for assessment marking are included with each assessment document to clearly articulate and promote consistency at each level and a shared understanding of the basis on which academic judgements are made.

A variety of assessment styles and tasks will be utilised throughout the programme to incorporate a range of learning styles and business problems requiring elements of analysis, diagnosis and the presentation of a solution.

Feedback provision will be in accordance with current policies and practices in place throughout the Institution to support ongoing progression and development, this may be in electronic format. Up to date details are provided in the annual Programme Handbook.

All assessments are subject to inclusion in current quality practices which include second marking of a satisfactory sample and external examiner scrutiny.

The following pages contain details of assessment types and indicative submission dates.

Module code & title	Indicative Assessment type and weighting	Assessment loading	Indicative semester for submission
BUS7B26 Emphasising the Environment	Presentation 40% Written Assignment 60%	900 words 2000 words	1
BUS7B27 Implementing Strategies	Presentation 40% Written Assignment 60%	900 words 2400 words	1
BUS7B28 Creative Change and Innovation	Presentation 40% Written Assignment 60%	1000 words 2400 words	2
BUS7B29 Integrated Communications	Written Assignment 50% Presentation 50%	2000 words 20 minutes	1
BUS7B31 HRM in Context	Presentation 30% Written Assignment 70%	1000 words 2500 words	2
BUS7B30 Financial Insights and Business Intelligence	Written Assignment 50% Written Assignment 50%	2000 words 1000 words	1
BUS7B32 Strategic Marketing	Written Assignment 50% Written Assignment 50%	1500 words 1500 words	2
BUS7B33 Customer Continuity and Growth	Written Assignment 40% Written Assignment 60%	1000 words 2000 words	2
BUS7B34 Reward Management	Written Assignment 70% Presentation 30%	1100 words 900 words	2
BUS7B35	Written Assignment 60%	2000 words	2

Resourcing and Talent Management	Presentation 40%	900 words	
BUS7B38 Small Business Finance	Written Assignment 50% Written Assignment 50%	1500 words 1500 words	2
BUS7B39 International Finance & Investment	Written Assignment 30% Written Assignment 70%	1000 words 2000 words	2
BUS7B41 Business Analytics for Project Management	Written Assignment 30% Written Assignment 70%	1000 words 2000 words	2
BUS7B40 Project and Operations Management	Written Assignment 40% Written Assignment 60%	1000 words 2000 words	2
BUS7B42 Conceptualising Leadership in Healthcare	Written Assignment 50% Written Assignment 50%	1500 words 1500 words	2
BUS7B43 Professional Practice and Strategy Implementation in the Context of Healthcare Management	Written Assignment 50% Written Assignment 50%	1500 words 1500 words	2
BUS7B37 New Venture Creation	Written Assignment 30% Written Assignment 70%	1000 words 2000 words	2
BUS7B36 Entrepreneurial Thinking	Presentation 40% Written Assignment 60%	1500 words 1500 words	2
BUS7B63 Dissertation	Dissertation 100 %	18,000 words	3
ADP701 Advanced Practice: Work-Based Learning	Report (20%) Report (30%) Portfolio (50%)	750 words 1250 words 2000 words	Year 2, Sem 1 (Sept intake) Year 2, Sem 2 (Jan intake)
ADP702 Advanced Practice: Entrepreneurship	Report 20% Group Presentation 30% Portfolio 50%	750 words 20 minutes 2000 words	Year 2, Sem 1 (Sept intake) Year 2, Sem 2 (Jan intake)

30 Assessment and award regulations

This programme will follow the Taught Masters Regulations.

For students on the Advanced Practice route, please note that the Advanced Practice module will not be used towards the degree classification and will show as pass/fail

only on the transcript. Please consult the Taught Masters Regulations available on the Student Administration web pages.

Derogations

None

Non-credit bearing assessment

N/A

Restrictions for trailing modules (for taught masters programmes only)

All taught modules must have been attended and attempted before students can start the dissertation module.

31 Quality Management

All provision is expected to comply with the University processes for quality assurance, the QAA Quality Code and any specific PSRB requirements to ensure the quality of the learning and teaching on the programme. The University uses the following mechanisms to help evaluate, enhance and review programmes delivery;

Student Evaluation of Module forms
Student Voice Forum
Individual student feedback
Student representatives
Annual Monitoring reports
Periodic review and re-validation process
External Examiner reports
PSRB requirements and accreditation activities
National Student Survey (NSS)

32 Learning support

Institutional level support for students

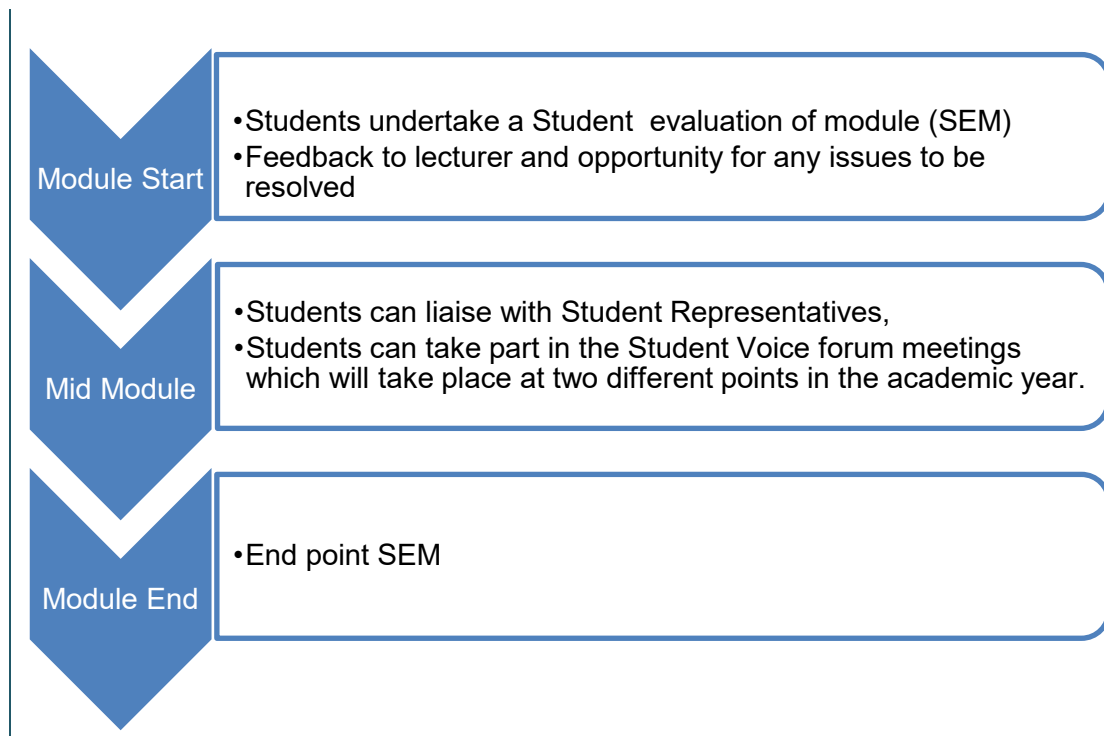
The University has a range of departments that offer support for students such as:

- Library & IT Resources
- Inclusion Services
- Careers Service
- Chaplaincy
- Counselling & Wellbeing
- Student Funding and Welfare
- Student Administration
- Glyndŵr Students' Union
- Work-related Learning Unit

Support for students and their learning

All students at Wrexham Glyndŵr University are allocated a Personal Tutor whose main responsibility is to act as the first point of contact for their personal students and to provide pastoral and academic support throughout their studies at the University.

Student Voice Flow chart



33 Equality and Diversity

Glyndŵr University is committed to providing access to all students and promotes equal opportunities in compliance with the Equality Act 2010 legislation. This programme complies fully with the University's Equality and Diversity Policy

<https://www.glyndwr.ac.uk/en/AboutGlyndwrUniversity/EqualityandDiversity/>

ensuring that everyone who has the potential to achieve in higher education is given the chance to do so.

DATE OF APPROVAL	
Date of programme delivery approval event:	24 February 2020
Date of approval by Academic Board:	14 January 2020



APPENDIX 1 – PARTNER PROVIDER SUPPLEMENT TO PROGRAMME SPECIFICATION

When printed this becomes an uncontrolled document. Please check the Programme Directory for the most up to date version by clicking [here](#).

Programme Title(s): MBA Marketing

This is the intended award title from the definitive Programme Specification and what will be printed on the award certificate.

1	Awarding body
	Glyndwr University
2	Partner Provider
	Sri Lanka Institute of Marketing
3	Location of delivery
	Business School, No 50, Kitulwatta Road, Colombo 08 Sri Lanka
4	Faculty/Department
	Faculty of Social and Life Sciences
5	Mode of study
	Full & part time
6	Frequency / timing of intake/s
	2 intake points per academic year January/February and May/June
7	Language of study
	English
8	Name of academic link (correct at the point of programme approval)
	Alexis Mason

May/June – f/t

Year 1				
Semester 3 Jun-Sept	BUS7B29 Integrated Communications (15 credits) Core	BUS7B26 Emphasising the Environment (15 credits) Core	BUS7B27 Implementing Strategies (15 credits) Core	BUS7B30 Financial Insights and Business (15 credits) Core
Semester 1 Oct-Jan	BUS7B31 HRM in Context (15 credits) Core	BUS7B28 Creative Change and Innovation (15 credits) Core	BUS7B32 Strategic Marketing (15 credits) Option	BUS7B33 Customer Continuity and Growth (15 credits) Option
Semester 2 Feb-May	BUS7B44 Dissertation (45 credits) Core		BUS7B13 Research Methods (15 credits) Core	

Jan/February – f/t

Year 1				
Semester 2 Feb-May	BUS7B31 HRM in Context (15 credits) Core	BUS7B28 Creative Change and Innovation (15 credits) Core	BUS7B32 Strategic Marketing (15 credits) Option	BUS7B33 Customer Continuity and Growth (15 credits) Option
Semester 3 Jun-Sept	BUS7B29 Integrated Communications (15 credits) Core	BUS7B26 Emphasising the Environment (15 credits) Core	BUS7B27 Implementing Strategies (15 credits) Core	BUS7B30 Financial Insights and Business (15 credits) Core
Semester 1 Oct-Jan	BUS7B13 Research Methods (15 credits) Core		BUS7B44 Dissertation (45 credits) Core	

Exceptional MBA top up (September 2020 intake)

Semester 1 Oct-Jan	BUS7B13 Research Methods (15 credits) Core	BUS7B44 Dissertation (45 credits) Core
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For p/t delivery students will undertake a minimum of 30 credits per semester.

DATE OF APPROVAL	
Date of programme delivery approval event:	08 April 2021
Date of approval by Academic Board:	12 April 2021



APPENDIX 2 – PARTNER PROVIDER SUPPLEMENT TO PROGRAMME SPECIFICATION

When printed this becomes an uncontrolled document. Please check the Programme Directory for the most up to date version by clicking [here](#).

Programme Title(s): Master of Business Administration

This is the intended award title from the definitive Programme Specification and what will be printed on the award certificate.

1	Awarding body
	Glyndwr University
2	Partner Provider
	MBS College of Crete
3	Location of delivery
	84 Olimpionikon & Antinoros str., Heraklion, Crete, Greece, PC. 71305
4	Faculty/Department
	Social and Life Sciences
5	Mode of study
	Full time
6	Frequency / timing of intake/s
	1 intake point per academic year (Sept/Oct)
7	Language of study
	English
8	Name of academic link (correct at the point of programme approval)
	Alexis Mason

September intake – f/t

MBA, MBA Marketing and MBA Human Resource Management

LEVEL							
Mod Code	BUS7B29	Mod title	Integrated Communications	Credit value	15	Core	Semester 1
Mod Code	BUS7B26	Mod title	Emphasising the Environment	Credit value	15	Core	Semester 1
Mod Code	BUS7B27	Mod title	Implementing Strategies	Credit value	15	Core	Semester 1
Mod Code	BUS7B30	Mod title	Financial Insights and Business Intelligence	Credit value	15	Core	Semester 1
Mod Code	BUS7B31	Mod title	HRM in Context	Credit value	15	Core	Semester 2
Mod Code	BUS7B28	Mod title	Creative Change and Innovation	Credit value	15	Core	Semester 2
Mod Code	BUS7B32	Mod Title	Strategic Marketing	Credit value	15	Option with MBA Marketing	Semester 2
Mod Code	BUS7B33	Mod Title	Customer Continuity and Growth	Credit Value	15	Option with MBA Marketing	Semester 2
Mod Code	BUS7B35	Mod Title	Resourcing and Talent Management	Credit Value	15	Option with MBA HRM	Semester 2
Mod Code	BUS7B34	Mod Title	Reward Management	Credit Value	15	Option with MBA HRM	Semester 2
Mod Code	BUS7B13	Mod title	Research Methods	Credit value	15	Core	Semester 2/3
Mod Code	BUS7B44	Mod title	Dissertation	Credit value	45	Core	Semester 2/3

DATE OF APPROVAL	
Date of programme delivery approval event:	21 January 2021
Date of approval by Academic Board:	12 April 2021



APPENDIX 3 – PARTNER PROVIDER SUPPLEMENT TO PROGRAMME SPECIFICATION

When printed this becomes an uncontrolled document. Please check the Programme Directory for the most up to date version by clicking [here](#).

Programme Title(s):

MBA
MBA Marketing
MBA Human Resource Management
MBA Entrepreneurship
MBA Finance
MBA Healthcare Management
MBA Project Management

This is the intended award title from the definitive Programme Specification and what will be printed on the award certificate.

1	Awarding body
	Glyndwr University
2	Partner Provider
	Global Pathways Academy
3	Location of delivery
	Global Pathways Academy, #806, Souravya, 10th A Main Road, Indiranagar 1st Stage, Bangalore – 560 038
	Western International College (WINC) #22/1, Siddedahalli, off Hesarghatta Main Rd, behind Siddineya Temple, Nagasandra Post, Bengaluru, 560073
	Western International College (WINC) FZE, PO Box 16038, Ras Al Khaimah Free Trade Zone, Ras Al Khaimah, UAE and/or other sites as approved by Glyndwr in writing.
4	Faculty/Department
	Faculty of Social and Life Sciences Faculty of Arts, Science and Technology
5	Mode of study
	Part time
6	Frequency / timing of intake/s
	3 intake points per academic year (July, September and January)

7	Language of study
	English
8	Name of academic link (correct at the point of programme approval)
	Alexis Mason (TBC)

36 9 **GU Approved Partner Programme Delivery Schedule(s)**

MBA (15 credit structure with specialisms)

July intake – p/t

Year 1		
Semester 3 Jul to Aug	BUS7B27 Implementing Strategies (15 credits) CORE	BUS7B30 Financial Insights and Business (15 credits) CORE
Semester 1 Sept to Jan	BUS7B29 Integrated Communications (15 credits) CORE	BUS7B26 Emphasising the Environment (15 credits) CORE
Semester 2 Feb to May	BUS7B31 HRM in Context (15 credits) CORE	BUS7B28 Creative Change and Innovation (15 credits) CORE

Year 2		
Semester 3 Jul to Aug	<p>MBA BUS7B32 Strategic Marketing (15 credits) OPTION</p> <p>OR</p> <p>BUS7B33 Customer Continuity and Growth (15 credits) OPTION</p> <p>MBA Marketing BUS7B32 Strategic Marketing (15 credits) CORE</p> <p>MBA HRM BUS7B35 Resourcing and Talent Management (15 credits) CORE</p> <p>MBA Finance BUS7B38 Small Business Finance (15 credits)</p>	<p>MBA BUS7B35 Resourcing and Talent Management (15 credits) OPTION</p> <p>OR</p> <p>BUS7B34 Reward Management (15 credits) OPTION</p> <p>MBA Marketing BUS7B33 Customer Continuity and Growth (15 credits) CORE</p> <p>MBA HRM BUS7B34 Reward Management (15 credits) CORE</p> <p>MBA Finance BUS7B39 International Finance and Investments (15 credits)</p>

	<p>CORE</p> <p>MBA Project Management BUS7B40 Project and Operations Management (15 credits) CORE</p> <p>MBA Entrepreneurship BUS7B36 Entrepreneurial Thinking (15 credit) CORE</p> <p>MBA Healthcare Management BUS7B42 Conceptualising Leadership in Healthcare (15 credit) CORE</p>	<p>CORE</p> <p>MBA Project Management BUS7B41 Business Analytics for Project Management (15 credits) CORE</p> <p>MBA Entrepreneurship BUS7B37 New Venture Creation (15 credit) CORE</p> <p>MBA Healthcare Management BUS7B43 Professional practice and Strategy Implementation in the context of Health Care Management (15 credit) CORE</p>
Semester 1 Sep to Jan	<p>BUS7B13</p> <p>Research Methods (15 credits) CORE</p>	
Semester 2 Feb to May	<p>BUS7B44</p> <p>Dissertation (45 credits) CORE</p>	

September intake – p/t

Year 1		
Semester 1 Sep to Jan	<p>BUS7B29</p> <p>Integrated Communications (15 credits)</p>	<p>BUS7B26</p> <p>Emphasising the Environment (15 credits)</p>
Semester 2 Feb to May	<p>BUS7B31</p> <p>HRM in Context (15 credits)</p>	<p>BUS7B28</p> <p>Creative Change and Innovation (15 credits)</p>
Semester 3 Jun to Aug	<p>BUS7B27</p> <p>Implementing Strategies (15 credits)</p>	<p>BUS7B30</p> <p>Financial Insights and Business (15 credits)</p>
Year 2		

<p>Semester 1 Sep to Jan</p>	<p>MBA BUS7B32 Strategic Marketing (15 credits) OPTION</p> <p>OR</p> <p>BUS7B33 Customer Continuity and Growth (15 credits) OPTION</p> <p>MBA Marketing BUS7B32 Strategic Marketing (15 credits) CORE</p> <p>MBA HRM BUS7B35 Resourcing and Talent Management (15 credits) CORE</p> <p>MBA Finance BUS7B38 Small Business Finance (15 credits) CORE</p> <p>MBA Project Management BUS7B40 Project and Operations Management (15 credits) CORE</p> <p>MBA Entrepreneurship BUS7B36 Entrepreneurial Thinking (15 credit) CORE</p> <p>MBA Healthcare Management BUS7B42 Conceptualising Leadership in Healthcare (15 credit) CORE</p>	<p>MBA BUS7B35 Resourcing and Talent Management (15 credits) OPTION</p> <p>OR</p> <p>BUS7B34 Reward Management (15 credits) OPTION</p> <p>MBA Marketing BUS7B33 Customer Continuity and Growth (15 credits) CORE</p> <p>MBA HRM BUS7B34 Reward Management (15 credits) CORE</p> <p>MBA Finance BUS7B39 International Finance and Investments (15 credits) CORE</p> <p>MBA Project Management BUS7B41 Business Analytics for Project Management (15 credits) CORE</p> <p>MBA Entrepreneurship BUS7B37 New Venture Creation (15 credit) CORE</p> <p>MBA Healthcare Management BUS7B43 Professional practice and Strategy Implementation in the context of Health Care Management (15 credit) CORE</p>
<p>Semester 2 Feb to May</p>	<p>BUS7B13 Research Methods (15 credits)</p>	
<p>Semester 3 Jun to Aug</p>	<p>BUS7B44 Dissertation</p>	

	(45 credits)
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February intake – p/t

Year 1		
Semester 2 Feb to May	BUS7B31 HRM in Context (15 credits)	BUS7B28 Creative Change and Innovation (15 credits)
Semester 3 Jun to Aug	BUS7B27 Implementing Strategies (15 credits)	BUS7B30 Financial Insights and Business (15 credits)
Semester 1 Sep to Jan	BUS7B29 Integrated Communications (15 credits)	BUS7B26 Emphasising the Environment (15 credits)

Year 2		
Semester 2 Feb to May	<p>MBA BUS7B32 Strategic Marketing (15 credits) OPTION</p> <p>OR</p> <p>BUS7B33 Customer Continuity and Growth (15 credits) OPTION</p> <p>MBA Marketing BUS7B32 Strategic Marketing (15 credits) CORE</p> <p>MBA HRM BUS7B35 Resourcing and Talent Management (15 credits) CORE</p> <p>MBA Finance BUS7B38 Small Business Finance (15 credits) CORE</p> <p>MBA Project Management</p>	<p>MBA BUS7B35 Resourcing and Talent Management (15 credits) OPTION</p> <p>OR</p> <p>BUS7B34 Reward Management (15 credits) OPTION</p> <p>MBA Marketing BUS7B33 Customer Continuity and Growth (15 credits) CORE</p> <p>MBA HRM BUS7B34 Reward Management (15 credits) CORE</p> <p>MBA Finance BUS7B39 International Finance and Investments (15 credits) CORE</p> <p>MBA Project Management</p>

	<p>BUS7B40 Project and Operations Management (15 credits) CORE</p> <p>MBA Entrepreneurship BUS7B36 Entrepreneurial Thinking (15 credit) CORE</p> <p>MBA Healthcare Management BUS7B42 Conceptualising Leadership in Healthcare (15 credit) CORE</p>	<p>BUS7B41 Business Analytics for Project Management (15 credits) CORE</p> <p>MBA Entrepreneurship BUS7B37 New Venture Creation (15 credit) CORE</p> <p>MBA Healthcare Management BUS7B43 Professional practice and Strategy Implementation in the context of Health Care Management (15 credit) CORE</p>
<p>Semester 3 Jun to Aug</p>	<p>BUS7B13 Research Methods (15 credits)</p>	
<p>Semester 1 Sept to Jan</p>	<p>BUS7B44 Dissertation (45 credits)</p>	

MBA Top-up award

July intake – p/t

<p>Semester 1 Sep to Jan</p>	<p>BUS7B13 Research Methods (15 credits) CORE</p>
<p>Semester 2 Feb to May</p>	<p>BUS7B44 Dissertation (45 credits) CORE</p>

September intake – p/t

<p>Semester 2 Feb to May</p>	<p>BUS7B13 Research Methods (15 credits)</p>
<p>Semester 3</p>	<p>BUS7B44</p>

Jun to Aug	Dissertation (45 credits)
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February intake – p/t

Semester 3 Jun to Aug	BUS7B13 Research Methods (15 credits)
Semester 1 Sept to Jan	BUS7B44 Dissertation (45 credits)

DATE OF APPROVAL	
Date of programme delivery approval event:	23 November 2020
Date of approval by Academic Board:	08 January 2021



APPENDIX 4 – PARTNER PROVIDER SUPPLEMENT TO PROGRAMME SPECIFICATION

When printed this becomes an uncontrolled document. Please check the Programme Directory for the most up to date version by clicking [here](#).

Programme Title(s):

MBA
MBA Healthcare Management

This is the intended award title from the definitive Programme Specification and what will be printed on the award certificate.

1	Awarding body
	Glyndwr University
2	Partner Provider
	Chevron College Ltd
3	Location of delivery
	Killeshin Hotel
4	Faculty/Department
	Faculty of Social and Life Sciences
5	Mode of study
	Part time
6	Frequency / timing of intake/s
	3 intake points per academic year (October, May and February)
7	Language of study
	English
8	Name of academic link (correct at the point of programme approval)
	Alexis Mason (TBC)
37	9 GU Approved Partner Programme Delivery Schedule(s)

MBA

September intake – p/t

Year 1		
Semester 1 Oct to Jan	BUS7B29 Integrated Communications (15 credits)	BUS7B26 Emphasising the Environment (15 credits)
Semester 2 Feb to May	BUS7B27 Implementing Strategies (15 credits)	BUS7B30 Financial Insights and Business (15 credits)
Semester 3 Jun to Sep	BUS7B31 HRM in Context (15 credits)	BUS7B28 Creative Change and Innovation (15 credits)

Year 2		
Semester 1 Oct to Jan	BUS7B32 Strategic Marketing (15 credits) OR BUS7B33 Customer Continuity and Growth (15 credits)	BUS7B35 Resourcing and Talent Management (15 credits) OR BUS7B34 Reward Management (15 credits)
Semester 2 Feb to May	BUS7B13 Research Methods (15 credits)	
Semester 3 Jun to Sep	BUS7B44 Dissertation (45 credits)	

February intake – p/t

Year 1		
Semester 2 Feb to May	BUS7B27 Implementing Strategies (15 credits)	BUS7B30 Financial Insights and Business (15 credits)
Semester 3 Jun to Sep	BUS7B31 HRM in Context (15 credits)	BUS7B28 Creative Change and Innovation (15 credits)
Semester 1 Oct to Jan	BUS7B29 Integrated Communications (15 credits)	BUS7B26 Emphasising the Environment (15 credits)

Year 2		
Semester 2 Feb to May	BUS7B32 Strategic Marketing (15 credits) OR BUS7B33 Customer Continuity and Growth (15 credits)	BUS7B35 Resourcing and Talent Management (15 credits) OR BUS7B34 Reward Management (15 credits)
Semester 3 Jun to Sep	BUS7B13 Research Methods (15 credits)	
Semester 1 Oct to Jan	BUS7B44 Dissertation (45 credits)	

June intake – p/t

Year 1		
Semester 3 Jun to Sep	BUS7B31 HRM in Context (15 credits)	BUS7B28 Creative Change and Innovation (15 credits)
Semester 1 Oct to Jan	BUS7B29 Integrated Communications (15 credits)	BUS7B26 Emphasising the Environment (15 credits)
Semester 2 Feb to May	BUS7B27 Implementing Strategies (15 credits)	BUS7B30 Financial Insights and Business (15 credits)

Year 2		
Semester 3 June to Sep	BUS7B32 Strategic Marketing (15 credits) OR BUS7B33 Customer Continuity and Growth (15 credits)	BUS7B35 Resourcing and Talent Management (15 credits) OR BUS7B34 Reward Management (15 credits)
Semester 1 Oct to Jan	BUS7B13 Research Methods (15 credits)	
Semester 2 Feb to May	BUS7B44 Dissertation	

	(45 credits)
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MBA Health Management
September intake – p/t

Year 1		
Semester 1 Oct to Jan	BUS7B29 Integrated Communications (15 credits)	BUS7B26 Emphasising the Environment (15 credits)
Semester 2 Feb to May	BUS7B27 Implementing Strategies (15 credits)	BUS7B30 Financial Insights and Business (15 credits)
Semester 3 June to Sep	BUS7B31 HRM in Context (15 credits)	BUS7B28 Creative Change and Innovation (15 credits)

Year 2		
Semester 1 Oct to Jan	BUS7B42 Conceptualising Leadership in Healthcare (15 credits)	BUS7B43 Professional practice and Strategy Implementation in the context of Health Care Management (15 credits)
Semester 2 Feb to May	BUS7B13 Research Methods (15 credits)	
Semester 3 Jun to Sep	BUS7B44 Dissertation (45 credits)	

February intake – p/t

Year 1		
Semester 2 Feb to May	BUS7B27 Implementing Strategies (15 credits)	BUS7B30 Financial Insights and Business (15 credits)
Semester 3 Jun to Sep	BUS7B31 HRM in Context (15 credits)	BUS7B28 Creative Change and Innovation (15 credits)
Semester 1 Oct to Jan	BUS7B29 Integrated Communications (15 credits)	BUS7B26 Emphasising the Environment (15 credits)

Year 2		
Semester 2 Feb to May	BUS7B42 Conceptualising Leadership in Healthcare (15 credits)	BUS7B43 Professional practice and Strategy Implementation in the context of Health Care Management

		(15 credits)
Semester 3 Jun to Sep	BUS7B13 Research Methods (15 credits)	
Semester 1 Oct to Jan	BUS7B44 Dissertation (45 credits)	

June intake – p/t

Year 1		
Semester 3 Jun to Sep	BUS7B31 HRM in Context (15 credits)	BUS7B28 Creative Change and Innovation (15 credits)
Semester 1 Oct to Jan	BUS7B29 Integrated Communications (15 credits)	BUS7B26 Emphasising the Environment (15 credits)
Semester 2 Feb to May	BUS7B27 Implementing Strategies (15 credits)	BUS7B30 Financial Insights and Business (15 credits)

Year 2		
Semester 3 Jun to Sep	BUS7B42 Conceptualising Leadership in Healthcare (15 credits)	BUS7B43 Professional practice and Strategy Implementation in the context of Health Care Management (15 credits)
Semester 1 Oct to Jan	BUS7B13 Research Methods (15 credits)	
Semester 2 Feb to May	BUS7B44 Dissertation (45 credits)	

DATE OF APPROVAL	
Date of programme delivery approval event:	10 August 2021
Date of approval by Academic Board:	01 September 2021



APPENDIX 5 – PARTNER PROVIDER SUPPLEMENT TO PROGRAMME SPECIFICATION

When printed this becomes an uncontrolled document. Please check the Programme Directory for the most up to date version by clicking [here](#).

Programme Title(s): Master of Business Administration

This is the intended award title from the definitive Programme Specification and what will be printed on the award certificate.

1	Awarding body
	Glyndwr University
2	Partner Provider
	Capital College
3	Location of delivery
	Capital College LLC at Sharjah Publishing City Free Zone
4	Faculty/Department
	Social and Life Sciences
5	Mode of study
	Full time
6	Frequency / timing of intake/s
	3 intake points per academic year (September, February and May)
7	Language of study
	English
8	Name of academic link (correct at the point of programme approval)
	Alexis Mason/Sara Fisher

MBA top ups**Semester 2 and 3 Full-time (Feb to August)**

Sem 2/3 Feb to Aug	BUS7B13 – Research Methods
	15 credit - core
Sem 3 May - Aug	BUS7B44 Dissertation
	45 credit – core

Semester 3 and 1 Full time (May to Jan)

Sem 3/1 May – Jan	BUS7B13 – Research Methods
	15 credit - core
Sem 3 Sept - Jan	BUS7B44 Dissertation
	45 credit – core

Semester 1 and 2 Full time (Sept - May)

Sem 1/2 May – Jan	BUS7B13 – Research Methods BUS7B12 – Literature Review
	15 credit - core
Sem 2 Feb-April	BUS7B44 Dissertation
	45 credit – core